



Communities and Equalities Scrutiny Committee

Date: Tuesday, 20 July 2021

Time: 10.00 am

Venue: Council Chamber, Level 2, Town Hall Extension

Everyone is welcome to attend this committee meeting.

There will be a private meeting for Members of the Committee at 9.30 am in the Council Chamber.

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Membership of the Communities and Equalities Scrutiny Committee

Councillors - Hacking (Chair), Azra Ali, Shaukat Ali, Andrews, Battle, Chambers, Connolly, M Dar, Douglas, Evans, Grimshaw, Hilal, S Judge, Rawson, Sheikh, Whiston, Wills and Wilson

Agenda

- 1. Urgent Business** Pages
To consider any items which the Chair has agreed to have submitted as urgent.
- 2. Appeals** Pages
To consider any appeals from the public against refusal to allow inspection of background documents and/or the inclusion of items in the confidential part of the agenda.
- 3. Interests** Pages
To allow Members an opportunity to [a] declare any personal, prejudicial or disclosable pecuniary interests they might have in any items which appear on this agenda; and [b] record any items from which they are precluded from voting as a result of Council Tax/Council rent arrears; [c] the existence and nature of party whipping arrangements in respect of any item to be considered at this meeting. Members with a personal interest should declare that at the start of the item under consideration. If Members also have a prejudicial or disclosable pecuniary interest they must withdraw from the meeting during the consideration of the item.
- 4. Minutes** Pages
5 - 12
To approve as a correct record the minutes of the meeting held on 22 June 2021.
- 5. Homelessness - To follow** Pages
- 6. Manchester Playing Pitch Strategy Update** Pages
13 - 48
Report of the Strategic Director (Neighbourhoods)

The purpose of this report is to update the Communities and Equalities Scrutiny Committee on the progress of Manchester Playing Pitch Strategy and proposals for consideration over the next 12-month period.
- 7. Recycling in Leisure Centres** Pages
49 - 56
Report of the Strategic Director (Neighbourhoods)

The purpose of this report is to provide an overview of recycling rates for Council owned leisure centres and to highlight the progress made through the pandemic from February 2020 (pre-pandemic) to May 2021. The report highlights the progress that has been made in generating a sustainable waste and recycling structure to achieve zero waste to landfill and increase recycling in all the leisure centres. This is one of the objectives set out in MCR Active's Leisure Facilities Sustainability Strategy 2020-2025 in response to the Council's priorities for waste.

- 8. Manchester UNESCO City of Literature - Progress Report** Pages
Report of the Strategic Director (Neighbourhoods) 57 - 68

This report details the progress with Manchester UNESCO City of Literature - following the designation awarded in 2017 an independent organisation was established in 2019. The vision for Manchester City of Literature is for Manchester to be an innovative, distinctive, equitable, globally connected city of reading and writing, where diverse voices are celebrated, creative talent and industries are nurtured and where literary activity changes lives. This report shows the progress the organisation has made towards the vision, how it has unified the city's literary sector to strengthen programmes and events that support reading for pleasure, literacy and social capital. It also shows how the charity has leveraged additional funds for the city and created new festivals and activity to benefit residents.

- 9. Read Manchester - Progress Report** Pages
Report of the Strategic Director (Neighbourhoods) 69 - 84

This report details the progress with Read Manchester since it was launched in 2016, managed within the library service in partnership with Education, and the National Literacy Trust. It shows how by developing the love of 'reading for pleasure', Read Manchester contributes to tackling low literacy levels in the city. It shows how initiatives such as book gifting have continued to maintain residents' access to reading, during the pandemic. Read Manchester will be more important than ever over the next 12 months with the Year of the Child.

- 10. Overview Report** Pages
Report of the Governance and Scrutiny Support Unit 85 - 92

This report provides the Committee with details of key decisions that fall within the Committee's remit and an update on actions resulting from the Committee's recommendations. The report also includes the Committee's work programme, which the Committee is asked to amend as appropriate and agree.

Information about the Committee

Scrutiny Committees represent the interests of local people about important issues that affect them. They look at how the decisions, policies and services of the Council and other key public agencies impact on the city and its residents. Scrutiny Committees do not take decisions but can make recommendations to decision-makers about how they are delivering the Our Manchester Strategy, an agreed vision for a better Manchester that is shared by public agencies across the city.

The Communities and Equalities Scrutiny Committee examines the work of the Council and its partners relating to reducing levels of crime, community cohesion, older people and equality and inclusion.

The Council wants to consult people as fully as possible before making decisions that affect them. Members of the public do not have a right to speak at meetings but may do so if invited by the Chair. If you have a special interest in an item on the agenda and want to speak, tell the Committee Officer, who will pass on your request to the Chair. Groups of people will usually be asked to nominate a spokesperson. The Council wants its meetings to be as open as possible but occasionally there will be some confidential business. Brief reasons for confidentiality will be shown on the agenda sheet.

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Smoking is not allowed in Council buildings.

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Further Information

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This agenda was issued on **Monday, 12 July 2021** by the Governance and Scrutiny Support Unit, Manchester City Council, Level 3, Town Hall Extension (Lloyd Street Elevation), Manchester M60 2LA

Communities and Equalities Scrutiny Committee

Minutes of the meeting held on 22 June 2021

Present:

Councillor Hacking - In the Chair
 Councillors Shaukat Ali, Andrews, Battle, Chambers, Connolly, M Dar, Douglas, Evans, Grimshaw, Hilal, Sheikh, Whiston and Wills

Also present:

Councillor Rahman, Deputy Leader
 Councillor Midgley, Executive Member for Health and Care
 Councillor Rawlins, Executive Member for the Environment
 Councillor Cooley, Lead Member for Disabled People
 Councillor Davies, Ward Councillor for Deansgate
 Mark Todd, Peterloo Memorial Access Campaign
 Dennis Queen, Greater Manchester Coalition of Disabled People

Apologies:

Councillor Azra Ali, S Judge, Rawson and Wilson

CEESC/21/22 Minutes

Decision

To approve the minutes of the meeting held on 25 May 2021 as a correct record.

CEESC/21/23 Peterloo Memorial

The Committee received a report of the Director of City Centre Growth and Infrastructure which provided an update on the decision taken in respect of the Peterloo Memorial following the public meeting on 3 March 2021, and the comments received during and after the meeting.

The main points and themes within the report included:

- Background information;
- The public meeting which took place on 3 March 2021; and
- Comments submitted by people who were unable to attend the meeting.

Some of the key points that arose from the Committee's discussions were:

- To note that the Committee had asked for a review of planning processes to identify the failings in this case and ensure that they were not repeated in future and that the Executive Member for the Environment would be taking this forward;
- How would the Council ensure that people and organisations it commissioned were also committed to accessibility;

- To thank those involved in trying to find a solution to this, in particular the campaign group, and to welcome that the Council was working to ensure accessibility for other memorials, such as the Glade of Light; and
- That the Memorial should be promoted to all communities as not everyone was aware of the event that it marked.

The Deputy Leader assured Members that, when the Council commissioned work or a service from an external organisation, accessibility would be stipulated in the conditions of the contract. He advised that the Council could also influence external organisations to take into account accessibility where they had to engage with the Council through the planning process or because they wanted to use public land. He stated that the Peterloo Massacre was an important moment in Manchester's history and that it was important that as many people as possible knew about it. He reported that a review of statues and monuments in the city was currently taking place and that most people who had responded wanted to understand the history around them, both good and bad.

Mark Todd, speaking on behalf of the Peterloo Memorial Access Campaign and the Greater Manchester Coalition of Disabled People, advised that this had now gone past the point of trying to work with the artist and the architect to find a solution. He reported that he and the other campaigners had developed a detailed proposal for a solution to make the Memorial fully accessible to disabled people and that they wanted to work with the Council to see if this could be delivered.

The Lead Member for Disabled People proposed that she meet with Mark Todd, the Deputy Leader and the Executive Member for the Environment to look at this new proposal. The Chair welcomed this, advising that it was best that this was pursued outside of the scrutiny process now, in order for it to be progressed more quickly.

The Ward Councillor for Deansgate welcomed the opportunity for this to be looked at from a fresh approach. She suggested that, in addition to informing the public about the events of Peterloo, perhaps through QR codes, the mistakes that had been made with the Memorial could also be recorded. She expressed regret that, while Deansgate Councillors had raised the issue of accessibility during the process, they had perhaps been too easily satisfied with the response and thanked the campaigners for their work and patience. The Chair suggested that the Deansgate Councillors be invited to the meeting to discuss the new proposal, to which the Lead Member for Disabled People agreed. A Member suggested that the Council's partners could be approached to provide a contribution towards the costs of making the Memorial fully accessible.

Decisions

1. To note the report.
2. To welcome that the campaign group and representatives from the Council will be meeting to explore the new proposal being put forward.

CESC/21/24 Support for the culture sector in response to the impact of the COVID-19 pandemic

The Committee received a presentation from the Director of Culture which provided an update on support for the culture sector in response to the impact of the COVID-19 pandemic since the Committee last considered this at its meeting on 11 March 2021. The Committee was also provided with a copy of the previous report, including the Culture Recovery Plan, as background information.

The main points and themes within the presentation included:

- Positive impacts of the original Culture Recovery Plan;
- Emergency grant funding received;
- Priorities going forward;
- Approach;
- Stimulus Programme; and
- Resources,

In response to a question from the Chair about the postponement of the lifting of restrictions and the uncertainty that the sector was having to deal with, the Director of Culture confirmed that it was making things difficult for organisations but advised that most of them had anticipated that the timeline for lifting restrictions could change. He reported that, for example, the Manchester International Festival had put in place plans for the festival taking place under either Stage 3 or Stage 4 of the lifting of restrictions. He advised that the main challenge was the financial impact and recruiting freelance crew and security staff as many people who worked in this sector had now taken jobs elsewhere which were more secure.

Some of the key points that arose from the Committee's discussions were:

- How the Committee would continue to monitor this area and the next steps being taken, including the work of the Cultural Recovery Board and the impact of the funding being allocated, noting that the Committee might look at some of this in a future report;
- The impact of the pandemic on mental health and the effect that culture could have in ameliorating this;
- The impact of the restrictions and the delay in lifting them on small music venues and nightclubs and support for these businesses;
- Monitoring and responding to shifting patterns of behaviour, such as people working from home; and
- To thank staff, the Executive and partners for the work they had done during the pandemic.

The Director of Culture advised that discussions had taken place with the NHS about the campaign for encouraging people to return to cultural venues and it had been decided to go for a more subtle approach about the joy that cultural events could give to people, rather than explicitly referencing health. He informed Members that direct support was being provided to help small venues apply to various cultural relief funds and that they had been working closely with the Music Venues Trust. He reported that Manchester had been more successful in obtaining cultural relief fund grants

than anywhere else and that some venues and individuals had also received funding through the local emergency fund. He advised that the levels of collaboration between different organisations and venues had been higher in Manchester than elsewhere. He also reported that plans were constantly being updated.

The Principal Policy Officer advised that a fuller picture of the impact of the pandemic and the recovery would be known when the next Cultural Impact Survey, relating to 2020, was carried out and through the following one, which would cover 2021. He advised that, while the level of public appetite for returning to cultural venues could be seen, at present venues were having to operate at a reduced capacity, due to the restrictions, and that this was only financially viable because of the additional funding they were receiving so there was still a risk at the dates when various support schemes were due to end.

Decision

To note the update.

[Councillor Whiston declared a personal interest as a Board Member of Community Arts North West.]

CESC/21/25 The impact of climate change as it relates to the responsibilities for the Communities and Equalities Scrutiny Committee

The Committee received a report of the City Solicitor which aimed to provide a discussion point for the Committee as to the areas within their responsibility where the impact of climate change was of particular relevance. It was also for the Committee to determine which areas within its remit it would like to receive more information on and debate further.

Officers referred to the main points and themes within the report which included:

- Background information;
- Climate Change Action Plan (CCAP) actions of relevance to the Committee's remit; and
- A framework for considering climate change.

Some of the key points that arose from the Committee's discussions were:

- The retrofitting of housing, including the challenges related to properties which were privately rented;
- Family poverty, including fuel and the costs relating to electric vehicles;
- Recycling, noting that while this did not fall within the Committee's remit, the Committee could look at recycling within the leisure estate;
- The use of disposable plastics; and
- The importance of engaging people from all communities in action on climate change.

The Executive Member for the Environment advised that there were clear targets in relation to being plastic-free, that the Environment and Climate Change Scrutiny

Committee would be looking at these issues and that Members of this Committee could receive the reports and, where it related to the remit of this Committee, attend the meetings.

The Chair advised that this item had been a starting point from which items for the work programme could be identified and which could be referred back to during the year.

Decision

To note that the points raised would be taken into account when planning the work programme.

CESC/21/26 COVID-19 Update

The Committee received a presentation of the Consultant in Public Health and the Head of Neighbourhoods which focused on the vaccination programme and how communities had worked together to support its roll-out.

Officers referred to the main points and themes within the presentation which included:

- First and second dose coverage;
- Inequalities in vaccine coverage broken down by ethnicity, ward and deprivation;
- Work to increase coverage; and
- The important role of volunteers.

Some of the key points that arose from the Committee's discussions were:

- To thank everyone involved for their work, including the volunteers;
- Positive experiences of vaccination centres;
- Vaccination of students and what could be done to encourage more young people to be vaccinated;
- In the prioritised wards, what had been the response to the direct engagement with residents to encourage vaccine take-up;
- That there was confusion among some residents about how effective the vaccines were against the Delta variant and that this should be made clearer in vaccination campaigns;
- The difference in vaccine take-up rates between different groups and could mosques, churches and temples be used as vaccination sites over a longer period;
- That there should be more walk-in vaccination centres, as some people were not registered with a GP, and that schools and colleges should be considered as locations for these; and
- Take-up of the second dose.

The Consultant in Public Health informed the Committee that her service was working closely with the universities to get as many students vaccinated as possible before they went home for summer and that in the eight prioritised wards vaccines

had been offered to people aged 18 and over earlier than nationally. She also explained work taking place to promote vaccination to young people more broadly and reported that a Young People's Engagement Plan had been developed. The Executive Member for Health and Care stated that she would send Members more information about this work. She advised that the response of young people to the vaccination programme had been positive so far and that messages about testing and self-isolating also needed to be communicated to this age group. A Member asked that some data on why particular areas were being targeted be shared to tackle some of the myths about this.

The Head of Neighbourhoods advised that the response to the direct engagement with residents had been mixed because the people being approached were the ones who had not responded to the vaccination campaign so far. She advised that her service would be offering more help to enable people to access the vaccine, for example, helping people with booking an appointment or with their transport needs if they were struggling to get to a vaccination site.

The Consultant in Public Health advised that two doses of a COVID-19 vaccine provided a very good level of protection against serious illness and death from the Delta variant and that one dose still had some effectiveness. She advised that she would take forward the point that the vaccination campaign should communicate more about its effectiveness against the Delta variant.

The Consultant in Public Health advised that in each ward consideration was being given as to where was the best place in that area for a pop-up or walk-in vaccination centre and that schools were considered. She reported that more people could be vaccinated at a fixed site than at a pop-up vaccination site but it was recognised that pop-ups were popular so a balance between the two was needed. She advised that take-up of the second dose was generally good but that it varied across different communities and different parts of the city and also depending on the vaccine, as coverage in the media about the Astra Zeneca vaccine had deterred some people. She advised that people who had not attended for their second dose were being contacted to find out why and discuss any concerns they had.

Decision

To note the report.

CESC/21/27 Overview Report

A report of the Governance and Scrutiny Support Unit was submitted. The overview report contained a list of key decisions yet to be taken within the Committee's remit, responses to previous recommendations and the Committee's work programme, which the Committee was asked to approve.

The Chair highlighted that suggestions for reports from the work programming session which had taken place last month had been added to the work programme and that the suggestions from today's item on Climate Change would also be taken into account when planning the work programme. In response to a Member's request for a further report on Cultural Recovery, the Chair advised that the

Committee usually received a report on the Cultural Impact Survey and it was likely that it would continue to do so.

Decision

To note the report.

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**Manchester City Council
Report for Information**

Report to: Communities and Equalities Scrutiny Committee - 20 July 2021

Subject: Manchester Playing Pitch Strategy Update

Report of: Strategic Director (Neighbourhoods)

Summary

The purpose of this report is to update the Communities and Equalities Scrutiny Committee on the progress of Manchester Playing Pitch Strategy and proposals for consideration over the next 12-month period. Together the documents are used as evidence to inform decisions on planning applications for playing field land and assists in determining the priorities for investment to inform the need for playing pitch or associated infrastructure improvement and / or new developments at a Citywide and Area level.

The headline position remains to protect, develop and enhance playing field sites citywide. The current position for all pitch sports is either demand is being met or there is a shortfall and in the future growth projections anticipate there will be an exacerbation of current shortfalls amongst most playing pitch types.

The report sets out the work that is underway to refresh Manchester Playing Pitch Strategy. The refreshed strategy and associated site by site action plan will frame the priorities for future investment over the next 6-year period and the continued development of the playing pitch and associated facility infrastructure across Manchester.

Recommendations

The committee is recommended to note the report and is invited to make comments.

Wards Affected: All

<p>Environmental Impact Assessment - the impact of the issues addressed in this report on achieving the zero-carbon target for the city</p>
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<p>Sport and Leisure provision has made a strong commitment to environmental sustainability through investment to modernise the estate. This is embedded within the management of the existing estate and the plans for the improvement of the playing pitches and changing rooms over the next period.</p>

<p>All future leisure capital projects will incorporate carbon technologies to contribute on achieving the zero-carbon target for the City.</p>

Manchester Strategy outcomes	Summary of how this report aligns to the OMS
A thriving and sustainable city: supporting a diverse and distinctive economy that creates jobs and opportunities	Sport and Leisure sector is a key economic driver within the city not only as an employer, but also in attracting inward capital investment to create sustainable world class sporting facilities and place-based services that support to deliver a diverse sport and cultural offer for our residents.
A highly skilled city: world class and home grown talent sustaining the city's economic success	The capital programme includes substantial investment in education and training and also contributes meaningfully to employment within the Manchester economy, creating jobs across the leisure sector and local labour market.
A progressive and equitable city: making a positive contribution by unlocking the potential of our communities	Leisure's Facility Investment strategy provides placed based services at the core of neighbourhoods and creates significant opportunities for all communities within the city to engage and participate at all levels of the sporting pathway. All of which contribute to towards Our Manchester Strategy.
A liveable and low carbon city: a destination of choice to live, visit, work	Investment in all areas of Leisure's capital programme contributes towards the strategy through investment to modernise the leisure estate, notably investment in sustainable and affordable sport and leisure services, contributing to the ambition on achieving the zero-carbon target for the City. This is embedded within the management of the existing estate and the plans for the refurbished and replacement leisure facilities over the next five years.
A connected city: world class infrastructure and connectivity to drive growth	The Sport and Leisure sector has over the last twenty years invested significantly in new assets that have helped drive the city's growth agenda. The Strategy seeks to deliver new high quality assets across the city that will continue to support our growth ambitions over the next decade.

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Background documents (available for public inspection):

The following documents disclose important facts on which the report is based and have been relied upon in preparing the report. Copies of the background documents are available up to 4 years after the date of the meeting. If you would like a copy please contact one of the contact officers above.

- Manchester Playing Pitch Strategy 2017-2021
- Site by Site Action Plan

1.0 Introduction

- 1.1 This report provides an update on Manchester's Playing Pitch Strategy (PPS), specifically regarding sports specific playing pitches / courts and ancillary facilities. A PPS is used by the authority and stakeholders as a strategic document to support the determination of relevant planning applications through the associated consultation process. A PPS also provides a clear strategic framework for the maintenance and improvement of existing outdoor sports pitches and ancillary facilities between the strategy period 2017 – 2021.
- 1.2 The Strategy has guided the provision and management of sports pitches in Manchester City Council area over the last 5-year period, in the context of national and local policies and local sports development criteria. The report provides a supply demand update position for the current facility stock and progress of playing pitch improvements and developments over the last 12-month period. The report also provides the consideration of future facility proposals, and new management arrangement opportunities in the next 12-month period.
- 1.3 A PPS Strategy refresh is now in development to build on the 2017 PPS. The new Strategy will guide future facility priorities and site by site recommendations over the next 6-year period. The new strategy will undertake a new needs assessment of playing fields and outdoor sports facilities. In addition to the current priority sports, multi-use games areas (MUGAs) and golf facilities will be covered in the new study.

2.0 Background

- 2.1 The primary purpose of the PPS is to provide a strategic framework to inform strategic priorities over a five-year period. This approach will ensure that the provision of outdoor playing pitches meet the local needs of existing and future residents across Manchester. The Strategy is informed by the assessment of the supply and demand on playing fields and outdoor sport facilities to service informal play, club training and competitive sport.
- 2.2 The 2017 PPS has framed the priorities for investment and the continued development of the playing pitch and associated facility infrastructure across Manchester from 2017-2021. The document has informed the Cities Capital Programme for Leisure, prioritisation of S106 monies on playing field land, and development of outdoor sport facilities on Council, School, and Private sites. All development priorities have been subject to sources of funding primarily from external sources being made available.
- 2.3 Whilst the analysis within the PPS is used to assist in determining the priorities for investment, any playing pitch, or any changing room improvement and / or new development have been developed in consultation with local members and the community groups it services to ensure facilities address local needs.
- 2.4 The framework for strategic priorities is set out below:

- Corporate and strategic: Ensure strategic approach to playing pitch provision, set priorities for pitch sports, evidence for capital funding.
 - Planning: Support the Manchester Local Plan and policies on green infrastructure, outdoor sports, and leisure facilities.
 - Operational: Improve asset management, efficiency of resources and identify priority sites to enhance provision.
 - Sports development: Secure community use of sites, identify current restrictions and opportunities for participation growth.
- 2.5 The 2017 Strategy set a vision for Manchester to provide a network of high-quality outdoor sports facilities that are conducive to increasing and sustaining participation in sport and consequently contributing to making sport a habit for life.
- 2.6 The vision is underpinned by the following strategic aims:
- Protect the existing supply of playing pitches where it is needed for meeting current and future needs.
 - Enhance playing fields, pitches, and ancillary facilities through improving quality and management of sites.
 - Provide new playing pitches where there is current or future demand to do so.
- 2.7 The PPS covers a supply and demand assessment of playing pitches and outdoor sport facilities. This includes Football, Cricket, Rugby League, Rugby Union, Hockey, Softball/Baseball, Gaelic football, American football, Lacrosse, Third Generation Artificial Grass Pitches (Sand Dressed and 3G), and three priority outdoor sports (Tennis, Athletics, Bowls).
- 2.8 The 2017 PPS is aligned to three distinct analysis areas in Manchester (North, Central and South). The site-by-site action plans are also aligned to the three analysis areas.
- 2.9 The site-by-site action plan followed the strategy adopted by Council executive in December 2017. The first draft action plan was distributed to members for input in early 2018 and presented at November 2018, Communities and Equalities Scrutiny Committee. The Committee agreed to hold further consultation with members and use the consultation feedback to inform local ward plans and citywide action plan before adoption by the Deputy Chief Executive and Chief Operating Officer – Neighbourhoods, in consultation with the relevant Executive Member.
- 2.10 In early 2019, the site-by-site action plan was updated to reflect the Ward Boundaries adopted in May 2018 and distributed to members for further engagement and input. The action plan continues to be split into the existing analysis areas (South, Central and North) which translates into 29 individual Ward Plans, with no playing field provision in Moss Side, Piccadilly or Deansgate Wards. The citywide action plan includes 278 site by site plans with sport-specific priorities.

- 2.11 In January 2020, site by site action plans were updated and distributed to members, partners, and stakeholders. Ward Plans were agreed and remain live documents. Over the last 12 months, the documents have been used to inform investment priorities with local and national partners in line with available investment opportunities. The plans have also provided the evidence base for prioritisation and use of any S106 monies in consultation with local members.
- 2.12 The Council, alongside MCR Active, NGB's, Sport England, Universities, and Greater Sport have led the management and implementation of Manchester PPS and Action Plan.
- 2.13 Over the last five years, Manchester has seen significant investment into the Council's playing pitch facilities and expansion of school sport facilities. The stock combined of Private, Public and Educational sites have enabled more Manchester residents to participate in a wide number of sports and physical activity programmes across the city.
- 2.14 Despite the progress there are still a number of facilities that are old and inefficient in the context of modern leisure and there is a need to review the current quantity, quality, and accessibility of the current stock to provide an evidence base for future planning decisions on playing field land and to inform Council and partner investment priorities and action over the next 6 years.

3.0 Supply and Demand Update

- 3.1 The current supply / demand position for all pitch sports is either demand is being met or there is a shortfall. As such, there is a need to protect all existing playing pitch provision until demand is met. Some shortfalls may reduce over the next 12-month period following recent investment into grass football pitch improvements where anchor clubs exist, bowling green improvements, tennis court upgrades, installation of non turf cricket wickets, 3G pitch replacements, and athletic track replacement and upgrades. All playing pitch improvements will support to increase access to existing provision and address demand, creating new capacity to reduce future grass pitch shortfalls. Impact on investment will be monitored over the next 12-month period with NGB's.
- 3.2 There remains a need to improve/enhance changing provision attached to grass pitch sites to service clubs and leagues across Manchester. Majority of sites have recommendations to maximise the use of existing pitches through improve pitch quality and maintenance. An update on playing field and outdoor sport facility improvements brought forward in the last 12–18-month period is provided in section 4 of this report.
- 3.3 Education sites in the main are considered as unprotected. There is a need to secure long-term community use on secondary and university sites in particular to increase capacity, support to address existing shortfalls and protect the current affiliated sport and informal play on key sites. This includes consideration of alternative management models to sustain, develop and grow community sport programmes where relevant. All Manchester schools and

universities will be consulted in September as part of the PPS refresh. Long term community access will be a key area of consultation. It should be noted that the 2015-2021 Capital Schools Programme has secured community use agreements for school playing fields.

- 3.4 Manchester has a theoretical oversupply of Artificial 3G Pitches, with regards to full sized single pitch 3G facilities for affiliated football team training. However, there is demand for greater use by rugby union teams, particularly for training. In Central / South Manchester analysis area, demand analysis has identified a need for new 3G provision to accommodate club training, match play and recreational football demand in the catchment area. Hough End Playing Fields has been identified as the prime location to provide a balance of 3G and grass pitch provision. Demand analysis has highlighted the need for 2 new 3G Pitches (1 Full Size and 1 Super Size Pitch) as part of a wider development proposal on site. Plans are being reviewed following recent consultation. Recent demand analysis has also identified a shortfall of 3G Pitches in Wythenshawe area for training in particular. Some demand however will be addressed at Manchester Health Academy when the site re-opens for community use. This position is likely to be exasperated from 2021/22 football season following the closure of Newall Green High School. A relocation plan for clubs and community groups that currently use the grass and 3G pitch is in development.
- 3.5 In terms of Sand Based Artificial Grass Pitches (AGP's), the current supply is sufficient to meet current demand, however there is little capacity for midweek training or future growth in South Manchester analysis area. This is likely to be addressed through Chorlton High South facilities, which includes a full-size sand dressed AGP's to support school curriculum and community use. The facility is targeted to open in September 2021.
- 3.6 Following recent investment into Non-Turf Cricket Wickets the City is considered to have a sufficient supply of cricket facilities to address current participation demand. In 2020/21, Manchester rolled out a citywide Non-Turf Cricket Wicket programme of 17 non turf cricket wickets across 15 sites. This included a replacement and growth programme of 11 new NTPs with good spread across all analysis areas. 14 NTP's have been installed and the remaining 3 outstanding NTPs are targeted for completion by the end of Summer / early Autumn 2021.
- 3.7 There is insufficient supply of available outdoor floodlit tennis courts at present. Most sites include recommendations to refurbish and develop 3 court tennis hubs to grow informal play and club programmes. Currently most of the high quality 3 court provision is available in South Manchester analysis area, with latent demand for further growth. There is planned tennis court improvements in Central analysis area at Debdale Park and Greenbank Park scheduled for completion by end of August / September 2021 that will support to address demand in this area. There are currently no 3 or more court sites in North Manchester. School Sites are identified as an opportunity to address current unmet demand in all analysis areas. This will be explored further in the development of the new PPS. The Council is working in partnership with

the LTA to build a sustainable network of parks.

- 3.8 Theoretically there is a sufficient supply of Gaelic Sports Pitches to cater for current and future club demand, however one of the two Gaelic sport pitches at Hough End site is undersized by approximately 20% and there are currently no compliant County Standard Gaelic Sport Pitches in Manchester. Hough End Playing Fields has been identified as a prime location to provide a County Standard Pitch which is proposed to be met from the reconfiguration of playing fields as part of Hough End Development Proposals.
- 3.9 All other playing pitch sports currently have sufficient facility supply to meet demand. A full analysis of current provision by sport is provided in Appendix 1 of this report.
- 3.10 The future supply demand position for all sports and facility types will be reviewed as part of the PPS refresh in 2021. The facility assessments for summer sports will take place this July and August and winter sports will be assessed between September and November. The new PPS will inform the current and projected supply demand position for the next 6 years and strategic aims from 2022 onwards.

4.0 Playing Field and Outdoor Sport Facility Improvements

- 4.1 The table below sets out the playing field and outdoor sports facility improvements and new asset management arrangements in the last 12 – 18-month period.

Site/organisation name	Analysis Area	Facility Updates	Funding Source
Various	Various	There are 21 FA or FIFA certified 3G pitches, of differing dimensions, on which competitive football matches can be played.	Various. Funding to be met from Facility Operators.
Wythenshawe Park	South	Track repairs and upgrades completed.	Section 106 Funding
Hough End Playing Fields	South	6 new Changing Cabins Installed at Hough End Playing Field site. Facilities are managed and operated in partnership with Broughton Park Rugby Club	Council Capital
Manchester Regional Arena	North	Resurfaced the outdoor athletics track and returned facility to a compliant standard for	Waterfall Funding

		major competition and events.	
Various	Various	Installed 14 of 17 non turf cricket wickets across 13 of the planned 15 sites.	ECB Grant Funding
Various	Various	Developed 6 new anchor club arrangements and commenced a 10-year enhanced pitch maintenance programme on Council / Private sites including: Fletcher Moss Rangers FC – Merseybank Playing Field Wythenshawe Amatuers FC – Hollyhedge Park Playing Field Benchill Celtic FC – Painswick Park Playing Field Moston Juniors FC – Broadhurst Park and Boggart Hole Clough Park Cheetham Hill Junior Football Club – Cheetham Hill Cricket Club	FA Grant Funding and Club Contributions
Active Lifestyle Centre	Central	3G Pitch Replacement Programme completed.	Section 106 Funding
Range Sports Complex	Central	3G Pitch Replacement Programme completed alongside upgrades to ancillary facilities.	Council Capital
Vine Street Park	Central	Replacement and Installation of new Multi Use Games Ball Ends to support recreational use of the site.	Section 106 Funding
Wythenshawe Sports Ground	South	Wythenshawe Forum Trust have secured a Short-Term Lease (August 2021) from the University of Manchester to remobilise Wythenshawe Sports Ground site for community use. In	MCR Active and Wythenshawe Forum Trust Revenue Budget.

		discussions with the University to extend the lease.	
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5.0 Action Plan

5.1 The table below sets out the recommended short-term actions to be delivered over the next 12 – 18 months.

Site/organisation name	Analysis Area	Action	Indicative cost ¹
Various	Various	Seek FA/FIFA certification of all full-sized pitches to increase capacity available for match play at peak time – may include need to improve quality to pass testing.	Low
New school builds/extensions (various)	Various	Determine mix of new sporting provision and secure access through CUA for community use. Chorlton High School South targeted for completion in September 2021.	High
Wythenshawe Park	South	Development of new accessible changing facilities at Wythenshawe Park Athletics Track alongside Car Park Improvements and Development of a New Cycling Hub Facility.	High
Hough End Playing Fields	South	Finalise Hough End Plans for playing field and ancillary improvements.	High
Playzone Project – Scotland Hall Road and Ladybarn Park sites	South / North	Bring forward the development of new recreational Playzone facilities in partnership with City in the Community at Scotland Hall Road and Ladybarn Park sites.	Medium-High
Greenbank Park Tennis Court Refurbishment	Central	Deliver Tennis Court Refurbishment at Green Bank Park to address recreational demand in the catchment area.	Medium
Debdale Park Tennis Court Refurbishment	Central	Deliver Tennis Court Refurbishment at Debdale Park to create a Tennis Park Hub in Central Manchester area.	Medium

¹ Low - less than £50k; Medium - £50k-£250k; High £250k and above

Debdale Park Bowling Green Pitch Improvements	Central	Deliver pitch and ancillary improvements to support long term sustainability of the site.	Medium
Various	Central	Complete the installation of three NTP at Crowcroft Park and Hough End Playing Fields site.	Low-Medium
Various	Various	Continue to identify and progress new anchor club arrangements across Council multi pitch park sites to secure long term investment to improve pitch quality and capacity of grass football pitches.	Low-Medium
Wythenshawe Sports Ground	South	Seek to develop a long-term lease with Wythenshawe Forum Trust to protect and grow community use on site.	Low
Merseybank Playing Fields	South	Seek to develop a sustainable model for asset transfer with Fletcher Moss Rangers FC. Key need to improve changing provision though options to develop the site as a multi-sport hub should also be considered and the potential need to provide changing facilities for more than one sport.	High
Rushford Park	Central	Development of new small sided 3G football facilities and car park improvements to address club training and recreational demand in the catchment area.	High
Disposal / Housing Developments	Various	Any disposals or housing development where section 106 funds are realised may result in a mitigation strategy to address any impact on the PPS. This may result in specific proposals coming forward over the 18 months.	Low-Medium-High

- 5.2 The short-term action plan includes the need to inform new school facility plans to ensure the right facilities are in the right place to deliver school and community priorities. A key action will be the development of community use agreements and sport development plans for adoption by school and planning authority to provide security of tenure for local clubs and community groups at each site.
- 5.3 All short-term facility priorities are identified in Leisure's Capital Programme or currently being brought forward with external partners.

- 5.4 Manchester Playing Pitch Strategy Site by Site Action Plan will remain a live document until the end of 2021. All future priorities will be guided by the PPS refresh that is in development and targeted for completion early 2022.

6.0 New Site Management Arrangements

Wythenshawe Sports Ground

- 6.1 In 2020/21, a new management arrangement was brought forward at Wythenshawe Sports Ground site in partnership with Wythenshawe Forum Trust. The site is part owned by the University of Manchester and Manchester City Council and The University has a long-term lease to manage and operate the site. Following The Universities decision to close the site in August 2020, the Council has worked in partnership with WFT to develop a new management arrangement to operate the site.
- 6.2 The site includes 26 good quality Senior Football Pitches, Changing Facilities and Car Parking. The playing fields are also overmarked to provide Baseball and Softball in the summer period. Pre-closure, WSG community programme delivered to 17 football leagues, 39 community clubs and 1 Softball League. The decision to close resulted in a significant displacement impact that could not be met from alternative sites within the catchment area.
- 6.3 Wythenshawe Sports Ground was remobilised on the weekend of the 5th / 6th April within a week of lease completion to allow facilities to re-open for the re-start of the football season, supporting to address pitch shortfalls in Wythenshawe and South Manchester area.
- 6.4 WFT are now working to progress a lease extension at WSG for a 1-year period. The long-term ambition is to progress a 10-year lease via Wythenshawe Forum Trust or Community Asset Transfer process to provide a sustainable management model that can support long-term security of the site for our clubs, leagues, and community groups.

Hough End Playing Fields

- 6.5 Hough End Leisure Centre is one of 20 Leisure Centres that forms part of the Council's Indoor Leisure Contract with GLL. As part of the development plans for pitch and ancillary improvements, it is proposed that the leisure centre extension and associate football playing fields will be integrated operationally with the existing leisure offer on site. Arrangements will include an enhanced maintenance programme of grass football pitches to increase capacity and growth in participation from the site.

Broughton Park Rugby Club

- 6.6 The Council is in discussions with Broughton Park Rugby Club to renegotiate their existing lease to include future management and operations of two senior grass rugby pitches and two senior Gaelic sport pitches at Hough End Playing Fields site. Plans include the relocation of two existing grass rugby pitches to

be located in front of the stadium rugby pitch and relocation of two senior Gaelic football pitches.

- 6.7 Site plans include qualitative improvements to playing fields to increase capacity and address pitch shortfalls for rugby and Gaelic sports. The proposals will support to create a long-term partnership with Rugby and Gaelic sports clubs to provide co location of Broughton Park club facilities, supporting long-term financial stability of both rugby and Gaelic sports clubs from Hough End site. The plans will also provide 2 full size compliant Gaelic sport pitches to GAA design standards.
- 6.8 Plans are aligned to the Councils long term plans and ambitions for playing field improvements at Hough End site.

Anchor Club Arrangements

- 6.9 The Council has brought forward new anchor club arrangements at multi pitch sites to address poor pitch quality and current shortfalls in junior football across Manchester. The anchor club arrangements have been brought forward in partnership with the County FA's and are underpinned by a new FA grant investment programme that is available to clubs operating on Local Authority (LA) sites.
- 6.10 This is a 10-year investment programme between Club/s and The FA to create long-term tenure on LA sites to support club sustainability and growth in teams. The grant terms include club match funding and commitment from landowner 'MCC' to continue the existing grounds maintenance programme in place. Clubs are responsible for match funding and from years 7–10, clubs must fully fund enhancement works on all approved sites.
- 6.11 The principle is that enhanced maintenance works will improve pitch quality enabling clubs to increase usage and grow teams. Clubs will then be in a position to generate additional membership income to offset maintenance costs, creating sustainable assets.
- 6.12 In the last 12-18 months the Council have supported to secure 6 new anchor club arrangements on Council / Private sites including:
- Fletcher Moss Rangers FC at Merseybank Playing Field
 - Wythenshawe Amateurs FC at Hollyhedge Park Playing Field
 - Benchill Celtic FC at Painswick Park Playing Field
 - Moston Juniors FC at Broadhurst Park and Boggart Hole Clough Park
 - Cheetham Hill Junior Football Club – Cheetham Hill Cricket Club
- 6.13 A 10-year partnership agreement has been signed between the Council and Clubs for all Park sites. This arrangement has led to FA grant funding being secured to enable clubs to commence the enhanced maintenance programme at all sites.
- 6.14 In the next 12-month period, the Council will continue to identify and progress

new anchor club arrangements across Council multi pitch park sites. Early discussions have commenced with Kingsway Athletics FC who have submitted an initial Expression of Interest to The FA to progress a full application for investment to create a new home for c15 teams at Cringle Playing Fields. The site currently has ad-hoc usage and comprises of 5 poor quality grass pitches and changing facilities. The proposal is to reconfigure the site to accommodate junior and adult football provision and secure investment to improve pitch quality to support the club to deliver community programmes from the site, including mini soccer, junior 11v11 and a new FA Wildcats Centre.

7.0 Manchester Playing Pitch Strategy Refresh

Context

- 7.1 The new study will refresh and build on the 2017 Playing Pitch Strategy. The Strategy is now in the final year of its lifespan and the Council is seeking to undertake a new assessment of all playing pitch and outdoor sport facilities to include Council, Education, Club and Private facilities.
- 7.2 The key drivers prompting the production of the study are as follows:
- The need for an evidence base to aid decision making from 2022-2027 regarding playing pitch and outdoor sports and facility priorities for Manchester and for Council owned facilities.
 - To ensure planning for leisure is supported by a robust local delivery framework, and compliant with Sport England guidance, NPPF and Local Plan Policy.
 - To ensure value for money in provision of leisure services
 - To assist in securing external funding
 - To ensure the right facilities are in the right place to meet local need.
 - To address the localism and widening access agenda, engaging with local people in shaping their local services.
- 7.3 The new Playing Pitch Strategy will provide the evidence required to help protect playing fields and outdoor sport to ensure sufficient land is available to meet existing and projected future pitch requirements. Together the PPS Strategy and Action plan will be used to inform planning decision on playing field land and need for protection, enhancement and improvement of the Manchester playing pitch stock and sport facilities.
- 7.4 The Playing Pitch Strategy will be prepared by a partnership of facility operators, education establishments, NGBs, and Sport England alongside the Council over the next eight months, through the vehicle of Manchester Playing Pitch Strategy Steering Group.
- 7.5 The Steering Group have agreed a new long-term vision for Manchester to be a city recognised for its high quality of life, with a network of quality, accessible and sustainable green spaces and world-class sports, leisure and playing pitch facilities, which offer inclusive services to all and capable of supporting

sport, health and wellbeing of all residents across their lifecourse; enabling the inactive to become active and more residents to fulfil their potential by participating in sport and physical activity, thus improving their long-term health and well-being.

- 7.6 Within this context, the new Playing Pitch and Outdoor Sport Strategy must help to address health inequalities by seeking to promote and widening access to participation in sport and physical activity; and offer an action plan which takes into the considerable constraints on Local Authority budgets and will be conducive to the Council's future planning.
- 7.7 On this basis, the Steering Group and have agreed the new PPS will provide the following information and documents:
- Assessment of existing pitch supply and demand by sport and site.
 - Assessment of existing pitch quality and capacity by sport and site.
 - Assessment of the use and capacity of artificial grass pitches for match play and price sensitivity analysis to inform future developments.
 - Assessment of existing Multi Use Games Area supply and demand by sport and site.
 - Assessment and Recommendation of new outdoor sport facilities for Manchester Capital School Programme by site.
 - Assessment of the current maintenance regimes for pitch sports and any financial implications effecting for future maintenance.
 - Assessment of lapsed and disused sites.
 - Assessment of future pitch supply and demand by sport and site linked to the local plan period to make sure it fits the Cities needs and ambitions for the next 6 years.
 - Results of a range of "what if" scenarios.
 - Detailed and prioritised Action Plan by sport, site and analysis area.
 - Review of the current management model for pitch sports including taking into account Local Authority policies e.g. community asset transfer.
 - Sports Development and Planning Policy recommendations.
 - Procedure for annually monitoring and updating the baseline data, action plan and strategy.

Scope

- 7.8 The new PPS will encompass all playing field and outdoor sport facilities regardless of ownership and management. A full audit of provision will be developed and then cross reference with Sport England's Active Places Power (APP) and the relevant NGBs to provide the most up to date list of sites which contain relevant facilities.
- 7.9 The 2017 PPS will be used as the starting point. The following outdoor sports will be included within the scope of the project:
Football, Cricket, Rugby union, Rugby league, Hockey, Lacrosse, Tennis, Bowls (lawn and crown green), Basketball (3v3), Baseball/Softball, Gaelic football, Athletics.

- 7.10 In addition to the above and prior PPS scope, multi-use games areas (MUGAs) and golf facilities will be covered in the new study.

Area Analysis

- 7.11 As per the 2017 PPS, the study will cover provision within the Manchester boundary area. Further to this, analysis areas will be applied to allow more localised assessment of provision and examination of supply and demand at a local level. Use of analysis areas allows local circumstances and issues to be considered.
- 7.12 For the purpose of this study, the city has been split into four distinct areas (North, Central, South and Wythenshawe). This is a change to the current 2017 PPS, with Wythenshawe added as an additional analysis area to allow the Council to consider the specific localised issues. The site-by-site action plans will be developed for the four analysis areas and then translated into Ward specific action plans.
- 7.13 Cross-boundary issues will also be explored. It is recognised that many clubs and teams based within Manchester travel to neighbouring authorities to access provision and, vice versa, there is demand from outside of Manchester to utilise provision located within the Authority. This is identified currently in all analysis areas. This cross-boundary movement will be taken into consideration when producing this strategy. This will be completed by consulting with neighbouring authorities in relation to their findings from their respective PPS's.

Population growth

- 7.14 The Strategy will include the latest figures from Office for National Statistics (ONS) estimate a population in Manchester for mid-2021 and projections to 2027 (to reflect the Strategy timeframe). Team generation rates will be used to provide an indication of how many people it may take to generate a team (by gender and age group), in order to help estimate the change in demand for pitch sports that may arise from any population change in the study area over the lifespan of the Strategy to inform the need to protect, develop and provide facilities to address current and projected future demand.

Housing Growth

- 7.15 The Strategy will include a range of Housing Growth Scenarios based on the Core Strategy and Greater Manchester Spatial Framework.
- 7.16 The PPS will provide an estimate of demand for pitch sport based on population forecasts and club consultation to 2027 (in line with the Local Plan). This future demand is translated into teams likely to be generated, rather than actual pitch provision required. The Sport England New Development Calculator adds to this, updating the likely demand generated for pitch sports based on housing increases and converts the demand into the number of

pitches required. This is achieved by using the current team generation rates in the Assessment Report to determine how many new teams would be generated from an increase in population derived from housing growth and gives the associated costs of supplying the increased pitch provision.

7.17 The scenarios will show the additional demand for pitch sports generated from housing growth, equivalent to pitches with associated costs over the strategy period. The indicative figures are based on the assumption that population growth will average 2.447 per dwelling. The indicative figures will be applied to two exclusive scenarios, based on the population figures contained within the Greater Manchester Strategic Framework (GMSF) and the Manchester Core Strategy. The scenarios are as follows:

- **Scenario One:** Proposed draft GMSF housing requirement of 23,100 forecasted to 2035.
- **Scenario Two:** Manchester Council five-year housing requirement (2021/22-2026/27)

7.18 Please note that the scenarios can be updated as required over the Local Plan and GMSF period throughout the lifespan of the PPS to reflect population projections and change in the average household size.

Manchester School Capital Programme (2021 – 2026)

7.19 There has been a rapid growth, since 2008, of the child population in the City and the consequent need for additional primary school places and secondary school places. This increase is linked to increased inward family migration and an increase in birth rate; as the higher primary pupil numbers feed into the secondary sector there will also be a need to expand secondary provision. In addition, the number of children seeking places in special schools is increasing in line with higher pupil numbers generally.

7.20 A plan for creating further and extra capacity has been developed for further expansion to keep pace with the continued increase in demand.

7.21 Manchester PPS will guide the design and management of new outdoor sports facilities on school sites to ensure facilities are aligned to NGB and Sport England design guidance and support to address community need. There is a need to apply the PPS strategy principles when assessing the future pipeline of capital schools to inform the recommendation of new outdoor sport facilities for Manchester Capital School Programme by site.

7.22 A scorecard will be produced in order to give an overall assessment of the surplus / deficit position in relation to new facilities including playing pitch provision for each site to inform the overall net loss / gain across the citywide programme.

7.23 Given the strategic context of playing fields provision, population growth, housing growth, and education Growth, the Council is working in a strategic way with Sport England to ensure that this strategic context is considered and

that the optimum balance of meeting the needs of communities is achieved. The Playing Pitch Strategy, relationship with Sport England, and the planning process provides the mechanism to this approach going forward.

- 7.24 Sport England will therefore be consulted on all new school build proposals, as part of the planning process. The Council will also be engaged to help shape facility developments and programmes to ensure facilities meet the needs of local communities.

Strategy Development

- 7.25 To ensure that work delivered is of optimum quality, Sport England' 'An Approach to Developing and Delivering a PPS' guidance is followed. This ensures that the process is compliant with National Planning Policy Framework (NPPF). This guidance is used for all playing pitch sports. The stages of developing a PPS are:
- Stage A - Prepare and tailor the approach
 - Stage B – NGB and Community Engagement to gather views on the supply of and demand for provision
 - Stage C - Assess the supply and demand information and views
 - Stage D - Develop the strategy (recommendations)
 - Stage E – Strategy Sign off and Adoption - implementation monitoring and review) – continuous and in accordance with an agreed procedure.
- 7.26 It should be noted that the Stage B demand analysis and approach to consultation has always emphasised face-to-face meetings with key leagues and clubs, and community groups (prioritising the largest, those facing issues or with significant aspirations). We intend to do face-face meetings, however in the event that COVID restrictions remain officers will provide online digital meetings to record demand accurately and collect detailed information.
- 7.27 Online survey responses will also be used to provide a wider engagement of smaller clubs, community groups and primary schools. Further to this there will be site visits scheduled at all secondary schools and higher/further education providers where possible to fully ascertain the quality/availability of community provision and to discuss issues that inhibit availability. This will be managed in line with current restrictions and aligned to summer and winter sports assessments.
- 7.28 In addition, it is intended that an online survey that will be published on the Councils website and via other methods of communication to support all residents that do not have access to digital platforms to engage in the consultation process. The intention is to set out the current playing pitch priorities and recommendations for action to understand if these are the right priorities for our residents. The Council will gather all views to inform if current priorities remain and / or new recommendations for action.

Aims and Objectives

7.29 The overall aim of this study is to bring up to date the 2017 Playing Pitch Strategy, which includes the development of policy options and a 6-year action plan. The new PPS and Action Plan will become live documents that will be monitored and updated annually. The key drivers for developing the PPS include:

- Aims and objectives for improving health and well-being and increasing participation in sport.
- Sports development programmes and changes in how the sports are played.
- The need for evidence to help protect and enhance existing provision.
- The need to inform the development and implementation of planning policy.
- The need to inform the assessment of planning applications.
- Potential changes to the supply of provision due to capital programmes e.g., for educational sites.
- Budgetary pressures to ensure the most efficient management and maintenance of playing pitch provision.
- The need to develop a priority list of deliverable projects which will help to meet any current deficiencies provide for future demands and feed into wider infrastructure planning work.
- Prioritisation of internal capital and revenue investment
- The need to provide evidence to help secure internal and external funding.

7.30 The objectives of the project will be to:

- Provide a carefully quantified and documented assessment of current and future needs for playing pitches;
- Provide information to assist performance management and asset management,
- Provide information to underpin:
 - the protection, enhancement and improvement of the existing pitch stock, improvements in community access to educational and non-local authority pitches;
- To enable a process to be developed to ensure the adequate provision of new pitches and outdoor sport in relation to new housing developments;
- To provide a framework for delivering government policies for social inclusion, environmental protection, community involvement and healthy living;
- To provide good-quality information and evidence of need for funding bids for new and improved provision;
- To ensure that the MCC strategy has strong links to all NGB Whole Sport Plans and Facilities Strategies;
- To provide the context for sports development of pitch sports which aims to develop the range of opportunities available.
- Strategy sign off & implementation
- Annually thereafter to review PPS implementation progress

Outputs

7.31 The PPS will provide the following information and documents:

- A single data collection document within which the supply, demand and assessment information is collated and presented which allows for the information to be interrogated and kept up to date. The data should be
- A needs assessment report
- A strategy document with clear sport, area and site and sport specific recommendations and prioritised action plan.
- The final strategy to include:
 - A review of the current management model for pitch sports and taking into account Local Authority policies e.g. community asset transfer, Sports Development and Planning Policy recommendations.
 - Consideration of investment plans, including phasing, operational sustainability, capital investment requirements (based on indicative comparator facility costs), funding options, against available resources and agreed objectives and priorities of the partners.
- The Action Plan will be made available in spreadsheet format to allow for ease of review and update.

Timescale

7.32 The timescale is indicative at this stage and needs to be agreed by the Project Board.

- Stage A (prepare and tailor approach) – April - May 2021.
- Stage B (NGB and community engagement and data collection) – June 2021 to end October 2021 phased to take account of summer and winter sports.
- Stage C (assessment) – July 2021 to November 2021 phased to take account of summer and winter sports.
- Stage D (developing the strategy and action plan) –December 2021 to February 2022.
- Stage E (strategy sign off and adoption) – March 2021 - implementation monitoring and review – continuous and in accordance with an agreed procedure.

Next Steps

7.33 Following the development of the Strategy in early 2022, the Council will issue a PPS update report to the Equalities and Scrutiny Committee. The report will set out the strategy findings and key recommendations for action. Once the Strategy and Action Plan documents have been finalised and agreed with national and local stakeholders, a report will be presented to Executive in order to adopt the Strategy. The 2022 PPS will become the key document to inform planning decisions and investment priorities up to 2027, in line with Manchester Local Plan.

- 7.34 Adopting the PPS will enable the Council to cement the framework for investment with stakeholders and enable the continued development of our playing field infrastructure.

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Playing Pitch Strategy - Appendix 1

Analysis of current provision

The headline summary of current facility stock in Manchester LA area by sport is as follows:

Football

The key findings in relation to football provision are:

Grass Pitch Summary

- There are 197 pitches across 71 sites reported to be available for community use on some level, whilst 28 pitches across 12 sites are unavailable for community use.
- In 2020/21 season, The University of Manchester (Wythenshawe Sports Ground) site was closed for community resulting in 26 football pitches and 1 rugby pitch unavailable for community use. The site was remobilised in March 2021 under a short-term lease arrangement with Wythenshawe Forum Trust.
In addition, Manchester Health Academy site closed for a 12-month period resulting in a further temporary loss of 3G and Grass Pitches.
- There are 21 FA or FIFA certified 3G pitches, of differing dimensions, on which competitive football matches can be played.
- Most available pitches in Manchester (68%) are adult sized which is, in part, due to youth 11v11 teams playing on adult pitches.
- The majority (60%) of pitches available for community use are rated as standard quality, with 26% rated as poor and only 37 pitches as good, equating to just 14%.
- However, there are 17 grass pitch sites in Manchester with three or more full-size pitch equivalents (or with fewer than three pitches but deemed to be of strategic importance). These contain 111 grass pitches. Of the 17 sites, three are considered to have good quality pitches, eight are of standard quality and six of poor quality. Local consultation confirms common issues with poor quality and it is recommended that this is addressed.
- 15 pitch sites have been prioritised for improvements, representing 58 pitches. 6 sites now have anchor club arrangements in place who will be responsible for management of a 10-year pitch improvement programme via enhanced maintenance to address poor quality.
- Changing facilities are a key issue at 18 football sites, with many ancillary facilities requiring modernisation. From the 17 strategic sites, Six require improvement/replacement and two have no facilities and require new changing rooms. Hough End site now has 6 team changing cabins to service competitive football on site which will be in place until a long-term plan is brought forward.
- The majority of teams in Manchester play on Council managed pitches and are therefore considered to have secured tenure.

- The Manchester PPS was updated in 2017. It indicated that, based on a total of 780 affiliated teams there was no shortfall of full size 3G FTPs. FA 2018/19 affiliation data suggests that Manchester currently has 902 teams; based on the FA training ratio model 1:38 this equates to requirement for 24 full sized 3G FTPs. There is, thus, based upon this measure, no current shortfall of 3G FTPs. LFFP consultation however identified that the availability of midweek/winter training slots for clubs in south/central areas of the City is extremely limited, indicating that additional provision in this area of the City may be required.
- Team generation rates based on population indicate the likely creation of nine adult teams, 57 youth teams and 44 mini soccer teams.
- Many teams highlight a lack of accessible and affordable floodlit training facilities as a key issue. Some utilise 3G pitches whilst others make use of a number of sites, some with small sized AGPs or indoor facilities.
- Actual spare capacity in Manchester amounts to 50.5 match equivalent sessions across all pitches types, some of which exists on pitches which are available but currently unused by clubs.
- There are 11 pitches overplayed across Manchester, totalling six match equivalent sessions.
- 2017 assessment identified that pitch types currently exhibit spare capacity with the exception of mini 5v5 pitches which are currently at capacity.
- In Wythenshawe area this picture has changed dramatically due to the closures of Wythenshawe Sports Ground (between September and March 2021) and Manchester Health Academy sites and forthcoming closure of Newall Green High School and proposed loss of playing fields at Northenden Campus presents. Wythenshawe Sports Ground has a short-term lease in place to August 2021 and therefore pitches are considered to be unprotected. If a lease extension is not agreed, there will be significant deficiencies for junior and senior match play in this area of Manchester.
- **Improving pitch quality** – improving poor quality pitches with secure tenure (either through increased maintenance or drainage improvements in order to increase pitch capacity) to standard quality will help to reduce overplay expressed.
- There are 28 poor quality pitches across 14 sites¹ where tenure is considered to be secure. Improving these pitches from poor to standard quality would generate an increase in potential carrying capacity of 30 match equivalent sessions per week.
- However, only one of these pitches is overplayed (Rushford Park by 0.5 match equivalent sessions per week).
- In the same manner, only three pitches (one at Fog Lane Park and two at Whalley Range AFC) are standard quality, have secured tenure and are overplayed. Each of the two sites are overplayed by 0.5 match equivalent sessions per week which can be eliminated through increased capacity as a result of improving pitch quality from standard to good.
- Improving pitch quality at sites with secured access to increase capacity as a means to reduce or eliminate overplay would have a relatively minor impact on Citywide levels of overplay, the majority of which derives from the combined impact of school and community use at education sites.

¹ Not inclusive of school sites

3G Pitch Summary

- There are 30 full sized floodlit 3G pitches (11v11) in Manchester, of which 12 are Youth (100m x 60m). There are 26 pitches currently available for community use with Our Lady's High School closed to community use from 2019 and three pitches at Etihad Campus unavailable. Newall Green High School 3G Pitch is scheduled for closure from August 2021. This will change the supply position to 25 pitches available for community use.
- There are a further 68 small-sided 3G FTPs in Manchester of which seven are 60m x 40m sized.
- In total, of the 26 current pitches available for community use there are 21 which are presently certified for competitive use and listed on the FA 3G Football Turf Pitch Register².
- There are two 3G pitches within Manchester suitable for competitive rugby union built to World Rugby specifications though neither presently features on the RFU 3G pitch register³.
- There are three RFL Community Standard 3G pitches suitable for competitive and contact rugby league play.
- There are 11 full sized pitches which are not yet FA/FIFA certified which meet minimum adult dimension criteria for performance testing. This considered, five are short pile surfaces which though compliant is less preferred for competitive football.
- In Manchester, school sites are not considered to be protected sites for community use and the Council reports the risk that school facilities could close for community use at anytime unless a binding community use agreement is in place between the school and the City Planning Authority. It is the intention of the Council that all future school developments will be subject to such agreements and related sports development plans secured by planning condition.
- In total, there are nine full sized pitches (some already FA certified) which meet FA minimum but not FA recommended dimension criteria for adult football. They are:
 - East Manchester Academy
 - Belle Vue Sports Village (track pitch)
 - Gorton Education Village (Cedar Mount High School)
 - Higher Blackley Education Village - Our Lady's RC High School
 - Manchester Communications Academy
 - Nicholls Community Football Centre
 - St Pauls Catholic High School
 - The Co-Operative Academy of Manchester
 - Deans Trust Ardwick School
 - Of the current 26 pitches available for community use, there are 15 pitches rated as good quality, 11 rated as standard and none rated as poor.
- Ten full sized 3G pitches currently exceed the recommended lifespan, all of which on Education sites installed between 2005 – 2010. Pitches include:

² <http://3g.thefa.me.uk/?countyfa=Manchester>

³ <http://www.englandrugby.com/governance/club-support/facilities-kit-and-equipment/artificial-surfaces/artificial-grass-pitches>

Chorlton HS, Manchester Academy (currently being considered for FF investment and therefore could be reinstated before end of 2021/early 2022), Manchester Health Academy, Our Lady's RC High (currently closed for community use), The Manchester College, East Manchester Academy, Abraham Moss High School, Manchester Communications Academy (older and smaller pitch). Newall Green High School targeted to close in August 2021. A community relocation plan is in development to address displacement impact.

- Use of 3G pitches is significant and extends beyond football and rugby union, including rugby league, lacrosse and American football.
- There are 442 teams which play competitive club football on 3G pitches in Manchester, representing 60% of competitive demand. Most play on 3G pitches as part of central venue leagues. Small sized 3G pitches are also well used by many clubs for training, particularly the Central Manchester Powerleague Soccer Centre venue.
- The majority of responding football clubs report demand for additional training facilities, with almost half (45%) of responses specifically stating a need for increased use of 3G pitches.
- Using the FA training model for 3G pitches, on the basis there are 901 teams considered to require access to training provision in Manchester there is a recommended need for 19 full sized 3G pitches. By the end of 2021, there will be 25 available full sized 3G pitches across the City. Based on theoretical modelling, there is not a requirement for more single full size 3G pitches to service training demand alone.
- That said, in Wythenshawe area in particular, clubs are reporting unmet demand for training and match play, as a result of significant growth in teams combined with a lack of access to existing pitch provision. Some of the displacement demand is anticipated to be met from Manchester Health Academy once facilities re-open for community use. In addition, there is a high level of exported and imported demand largely a product of the junior league format in the region with pitches used determined by the leagues by age group.
- **Development of football hubs** – 3 Strategic sites have been identified to create football hub sites (Wythenshawe Park, Hough End and Heaton Park), each to include multiple full sized 3G pitches which support grass pitch provision also onsite, allowing for sustainable, programmed football delivery to address club and recreational demand with a focus on participation growth from underrepresented groups. Hough End Project is now at design stage. Demand Analysis has identified a need to provide 2 3G Pitches, reconfiguration, and qualitative improvements of 14 senior grass football pitches to address current and future demand. In addition, there is recommendations to provide new changing accommodation as part of Hough End Leisure Centre Extension. Facility proposals are now being reviewed following consultation with residents.
- MCC will be carrying out further evidence base work with Trafford, Bury and Rochdale Council and County FAs to establish how the Strategic Football Hub Model could work across the three local authority areas. Heaton Park site is currently identified in Bury PPS as a preferred site to address an undersupply of 1 3G Pitch in Prestwich area.

Cricket

The key findings in relation to cricket provision are:

- In total, there are 14 natural turf cricket squares identified in Manchester. There are ten natural turf cricket squares in Manchester which are available for community use in some capacity and a further four at school sites which are unavailable.
- The Central Area has the most pitches overall (50%) however the supply of available pitches is fairly evenly divided between the three areas, with the North having the slight majority (40%).
- There are 25 Non Turf Pitches located across 19 sites. In total, there are 18 NTPs available for community use in some capacity, with seven unavailable NTPs at school sites.
- In 2020/21, the City rolled out a citywide NTP programme of 17 nonl turf cricket wickets across 15 sites. This included a replacement and growth programme of 11 new NTPs with good spread across all analysis areas. 15 NTP's have been installed and 2 outstanding is targeted for completion by end of Summer / Autumn 2021.
- Pitch quality ratings show ten natural turf squares (77%) to be of good quality and two (15%) to be of standard quality. There is just one poor quality square (8%) located at Higher Blackley Education Village. The ECB plan to validate pitch quality in April 2021.
- There are currently four Last Man Stands leagues in Manchester and matches are played at Parrs Wood High School, Didsbury Sports Ground.
- No affiliated cricket clubs are considered to have unsecured tenure at their home sites.
- There are 51 affiliated cricket teams playing competitive matches in Manchester made up of 31 senior cricket teams and 20 junior teams.
- Future demand projections represent a total requirement for a further 12 senior match equivalent sessions and 30 junior match equivalent sessions considered likely to play at peak times. There are however plans from clubs for increased demand for senior cricket on Sundays.
- Sport Development Plan focused on increasing opportunities for underrepresented groups with a particular focus on increasing participation amongst South Asian Communities and development of recreational programmes for participants from these communities.
- There are a number of midweek leagues playing short format cricket which are predominantly Asian based. Some of these leagues and teams are not affiliated and subsequently demand has not been recorded in the analysis unless where known.
- Of those sites with existing community use, there are nine which show potential spare capacity on senior grass squares in Manchester, totalling 221 match equivalent sessions per season. Only three are available at senior peak time (Saturday afternoon) when there are two match equivalent sessions available allowing for a further 98 matches per season between them.
- Use of the natural turf square at Alexandra Park is at capacity, the square is considered able to sustain the current level of use because it is maintained to a high standard by LCB.

Rugby Union

The key findings in relation to rugby union provision are:

- In total there are 23 rugby union pitches in Manchester, made up of 20 senior and three junior sized pitches. There are a further 2 (senior / junior) pitches currently being installed at Painswick Park scheduled for completion by Summer 2021. On this basis there will be 16 pitches available and used by community clubs in some capacity and a further 1 which is available but unused for club rugby.
- There are 5 world rugby compliant pitches in Manchester suitable for competitive play or full contact rugby training at, Platt lane, The Armitage, Manchester Enterprise Academy, Manchester Health Academy and Manchester Enterprise Central.
- The North Area has the lowest number of grass pitches, whilst the South Area has half of the total supply (11 pitches), all of which are available for community use. The Central Area has no grass pitches which are available for community use but does have eight pitches based at educational sites.
- Exactly half of pitches available for community use are rated as poor quality (seven pitches or 50%). There are just two pitches (14% of available supply) rated as good quality located at East Manchester Academy and Old Bedians Sports Centre, with 36% rated as standard quality. It should be noted that the East Manchester Pitch will be converted to Rugby League in summer 2021.
- Since the initial assessment, tenure for North Manchester RFC is now deemed to have become unsecure as the current lease agreement expired in 2020. The RFU identifies the need to renegotiate a long-term lease agreement to secure the Club onsite as a high priority action. The new lease is near completion and anticipated to be in place from summer 2021.
- Clubs generally train on match pitches and most senior sections train twice weekly. Focused training demand on fully or floodlit pitches is a key contributor to overplay at a number of sites.
- Use of 3G pitches for training is limited with no clubs consistently using them, instead preferring to use them during the worst periods of winter weather to protect grass pitch quality.
- There are seven rugby union clubs playing in Manchester, providing a total of 52 teams. There are 19 senior teams, of which, there are three women's teams. There are 13 junior boys' team, 2 junior girls teams and 18 mini squads.
- The universities provide eight senior rugby teams, three of which are women's teams.
- TGRs forecast the likely creation of at least one additional senior men's teams and five mini age groups.
- There are seven pitches across five sites which are overplayed totalling 10.25 match equivalent sessions.
- There are a number of plans for increased rugby union provision in South Manchester. Didsbury Toc H has plans to improve its drainage and maintenance programme and expansion of lease demise area to support future growth, which would increase pitch capacity at Didsbury Sports Ground.

- **Increased floodlighting on match pitches** – qualitative improvements of a non-floodlit pitch at Broughton Park RUFC from poor (M1/D0) to good (M2/D1) would increase capacity from 1.5 to three match equivalent sessions per week. Additional floodlighting of a third pitch coupled with these qualitative improvements would increase floodlit capacity to accommodate training, which along with improvements to the current training pitch to do the same would eliminate overplay onsite.
- Overall, qualitative improvements and the floodlighting of a third pitch coupled with increased use of the small sized 3G pitch onsite (notwithstanding need for World Rugby recertification for contact practice), would be sufficient to eliminate overplay onsite based on current levels of demand.
- Broughton Park RUFC reports aspirations to increase the number of teams by one women's team, one junior boys' team, two junior girls' teams and one mini rugby squad, equating to a requirement for an additional 2.25 match equivalent sessions per week on senior pitches. This increased demand for match play and training (though some new teams may train in combination with existing age group squads) could be accommodated onsite with capacity available through aforementioned qualitative improvements, increased floodlighting and recertification of the small sized 3G pitch for mini rugby and training use.
- **Removal of training from match pitches** – In 2018, Didsbury RFC plans transferred all midweek men's training from Didsbury Sports ground to the World Rugby Compliant 3G at Platt Lane Sports Complex. This has reduced pitch usage by two match equivalent sessions per week, reducing the current level of site overplay from 2.5 to two match equivalent sessions per week.
- **Increased World Rugby compliant 3G provision** – there are proposals convert Broughton Park Rugby Club main stadium pitch to a World Rugby compliant 3G pitch to address under supply in South Manchester area. This site is identified by the RFU as a priority site for growth to support club training and match play.
- As well as midweek capacity created for training, a new compliant 3G pitch would create additional capacity of two match equivalent sessions per week at senior peak time and two match equivalent sessions per week at junior peak time. This would reduce future shortfalls in the South Area from 16.25 to 12.25.

Rugby League

The key findings in relation to rugby league provision are:

- In total, there are six pitches used for rugby league in Manchester of varying surface types and purposes. Three are 3G pitches and two are grass pitches dually used for both football and rugby league.
- There is just one dedicated rugby league pitch in Manchester at Wythenshawe Sports Ground which is available for community use. All other play takes places on either dual use or 3G pitches.
- There are two RFL Community Standard certified 3G pitches at Belle Vue Sports Village, however the 3G pitch at Platt Lane Complex has not achieved this certification.

- All clubs rent their home pitches and none have lease agreements or site ownership.
- The pitch at Wythenshawe Sports Ground is rated as standard quality and can accommodate two match equivalent sessions per week. It is currently used for one match equivalent session per week throughout the winter season by university teams.
- There are three club rugby league teams and three university teams playing competitive matches in Manchester, all of which are senior men's teams. There are a further four primary age groups at Belle Vue Bees ARLFC which do not yet play regular matches.
- Rugby League is a growing sport in Manchester and there are plans for a first competitive junior team to be introduced next season at Belle Vue Bees ARLFC. Wythenshawe Rugby Union Club also has plans to create a rugby league section in summer 2021.
- Team generation rates forecast the creation of at least one new primary team. None of the primary teams in Manchester play competitive fixtures and it is likely that this increased demand will instead be manifested in an increased requirement for training capacity.

Hockey

The key findings in relation to indoor tennis court provision are:

- There are currently 11 full size sand based AGPs in Manchester, all of which have floodlighting. However, only seven offer full accessibility for hockey as four pitches are either unavailable, offer restricted access or are unsuitable for hockey use.
- There is a need for nine AGPs with floodlighting to accommodate hockey clubs match play, training and recreational hockey. The other two AGPs are not available or suitable for hockey.
- Most AGPs in Manchester are rated as standard quality (seven AGPs - 64%) with three good quality pitches (two at Armitage Centre and Manchester High School for Girls).
- Three AGPs are in excess of the recommended ten-year lifespan and should be considered for surface replacement in coming years. Consideration should be given to the sustainability of currently used pitches, particularly William Hulme Grammar School which is beyond the recommended lifespan and Parrs Wood High School which is approaching the recommended lifespan.
- All AGPs are located at education sites and aside from the three community clubs accommodated as part of user agreement at the Armitage Centre are considered to have unsecured tenure.
- Manchester is a particularly strong city for hockey and there are 69 hockey teams using AGPs across ten community and two university clubs.
- Across the twelve clubs competing in Manchester, there is a total of 1,208 adults playing hockey. With the anticipated growth rate applied, there is a likely increase of 186 adults in the future. Further to this, there is a total of 175 juniors playing hockey which when the growth rate is applied will likely increase by 29 juniors, meaning a future total membership of 1,423.
- All seven hockey accessible AGPs are accessed by hockey clubs in Manchester on Saturdays, the peak time for senior match play. Manchester

High School for Girls is sometimes used as an overspill pitch for Didsbury Northern HC at the weekend, and St Bede's College Sports Centre and Withington High School are used for school hockey, therefore 10 AGPs are used in some capacity for hockey on Saturdays. During the week, nine AGPs are used for hockey by hockey clubs for training and other forms of recreational hockey e.g. small sided hockey.

- The current supply of AGPs is sufficient to accommodate current demand both for senior and junior match play, training and recreational hockey as well as demand from Manchester HC currently exported (should it choose to return to play in the City), as long as the current level of access is maintained.
- Security of tenure and ensuring standards remain high through maintenance/appropriate resurfacing/replacement plans are of a high priority.

Tennis

The key findings in relation to tennis provision are

- There is a total of 163 tennis courts identified in Manchester, of which 42 courts are not available for community use.
- There are 84 floodlit courts in Manchester spread across 14 sites. Twenty nine of these courts are currently located at club sites whilst 14 are at Council managed park sites.
- The majority of courts were rated as good quality (78 courts – 48%), whilst the remaining courts were rated as either standard (46 courts – 28%) or poor (37 courts – 24%) quality.
- The majority of courts are macadam surfaces, representing 62% of existing supply.
- Tenure of all six club sites is considered to be secure, as is tenure for two clubs using park sites. However, tenure for Northern Aces and Manchester TC hiring courts at Manchester Regional Tennis Centre is considered to be unsecured.
- Demand at Northenden TC has declined and the club now plays only social tennis with only ten members.
- Fletcher Moss Gardens court were resurfaced and floodlighting was installed in early 2017 creating the Cities first Park Tennis Hub site.
- Club access to floodlit courts does not appear to be an issue and court quality at club sites is generally good.
- All Manchester Parks with Tennis courts are strong in terms of latent demand, and rank high nationally on the park top 1000 demand list – see table below.
- Actual demand has also proven to be high with over 10K people accessing the booking of a parks tennis court at Fletcher Moss Gardens, Chorlton Park, Wythenshawe Park and Alexandra Park to date (Q1 2021)
- A strategy has been developed to build a sustainable network of parks. The approach will look to adopt affordable charging models, alongside free provision utilising Access System technology and community tennis operators to oversee coaching to develop a sinking fund for parks across the city. The approach is to replicate the Fletcher Moss Gardens pilot which has a proven a Access Gate Technology and has been sustainable since launching in 2017, generating over £35K from pay and play which

has been utilised by over 2400 unique pay and play participants, comfortably covering operating costs and recommended sinking fund levels

- Neighbouring LA Bury has also began testing sustainable park models with St Mary's Park generating £6K in 2020 from pay and play and season tickets alongside free provision. This scheme has led to the council now investing into new tennis court provision across the area and the adoption of a further 5 access gates across the borough which will be tested in 2021 and beyond. Other GM authorities are also exploring further regarding the adoption of Smart Access in partnership with the LTA.
- Currently most of the high quality parks infrastructure is in South Manchester, with Central sites being added at Debdale Park and Greenbank Park in 2021. There are no 3 or more court sites in North Manchester
- Education sites knowledge of tennis infrastructure and would be useful to understand where courts are, how many and what access is onto site. These sites could potentially complement a wider community and parks offer utilising access technology for playing opportunities
- **Developing additional park hub sites** – would provide extra capacity to develop participation and coaching at the site as well as recreational play, serving as a natural extension to the hub model already established in Manchester. The LTA has aspirations to develop at least two more park hubs in Manchester.
- There are presently no park hubs in Wythenshawe or North Area. Wythenshawe Park has been identified as a priority site for development and The LTA believes that Heaton Park would be a desirable location to develop one in the North Area to act as a flagship park hub for the City given the significant size and attractiveness of the site, though tennis provision would need to be created from new. The Central Area presently has just one park hub. Debdale Park Tennis Court Refurbishment will provide a new Park Hub in the Central Area.

Bowls

The key findings in relation to indoor tennis court provision are:

- There are 39 crown bowling greens in Manchester provided across 32 sites with seven double green sites. There are four flat greens at Heaton Park.
- In addition there are eight crown greens which are now disused, four of which are single green sites and four across double green sites at Chorlton Park and Platt fields Park.
- The majority of crown greens are located in South Area (41%) whilst the level of remaining provision is split almost equally between the North (31%) and Central (28%) areas. All flat green bowling provision is located in the north Area at Heaton Park.
- Most crown greens in Manchester are rated as good quality (25 greens – 64%), with the remaining greens assessed as standard (11 greens – 28%) or poor (3 greens – 8%) quality. All four flat greens at Heaton Park are rated as good quality.

- Most greens are owned and managed by the Council and are rented by clubs. Of the 43 total greens in Manchester, there are 28 Council or Parish Council managed greens (65%).
- There are 44 clubs using bowling greens in Manchester and membership of responding clubs ranges from 13 to 65 members.
- Six greens across five sites are considered to be overplayed, all others are considered to have capacity to accommodate further play with the exceptions of South West Manchester Cricket Club and Royal British Legion Bowling Green which are played to capacity.

Other Sports

The key findings in relation to other sports provision are:

Athletics

- There are currently three athletics tracks in Manchester, one of which is licenced to host competitions.
- All three tracks are synthetic surfaces. The two tracks at Boggart Hole Clough and Wythenshawe Park are rated as poor quality whilst the elite standard track at Manchester Regional Arena is rated as good. In 2019, Wythenshawe Park Track secured some patch work improvements to improve the quality for existing users. In 2020 The Manchester Regional Arena Track underwent a full refurbishment which included 2 additional lanes to be added on the home straight making it an 8 lane track with a 10 lane home straight. The MRA track now holds World athletics class A certification.
- All three tracks are available for community use and used by clubs, though the level of use at Boggart Hole Clough is comparatively lower.
- There are proposals for the creation of a new changing facility at Boggart Hole Clough. Ancillary provision at Wythenshawe Park is particularly poor and is also in need to improvement. Replacement of existing ancillary accessible changing facilities within the track is scheduled for completion in summer 2021. Additional, car park improvement works is also proposed on site to improve user experience and to service a new cycling offer proposed on site. Subject to funding approvals in Spring 2021, works is targeted for completion in March 2022.
- There are nine England Athletics registered athletics clubs based in Manchester whilst athletes at both universities are able to enter competitions based on meeting the required performance criteria.
- There is also a number of fitness, walk to run and wider running remit groups which access tracks throughout the week.
- Running groups have grown in popularity and many new groups have been established. This could increase demand for track access should groups seek to introduce track sessions.
- Sale Harriers Manchester and Manchester Harriers AC reports unmet demand of 200 junior members currently on its waiting list. These members would typically be accommodated at Crossford Bridge in Trafford.
- Clubs from Trafford, Salford and Stockport all import demand to Manchester Regional Arena to access elite standard facilities for their performance athletes.

- Of key importance is the poor quality of the Wythenshawe Park site, both track and ancillary facilities, which are used significantly by both Sale Manchester Harriers AC and Manchester Harriers AC and are in need of improvement. As above, ancillary facilities will be addressed in summer 2021.

Baseball Softball

- Demand for softball can sufficiently be accommodated at present, though the league is growing and access to either increased provision or additional capacity per week at existing sites is likely to be required to facilitate continued growth.
- Demand for baseball is also able to be catered for, though the NGB is keen to increase participation and create a new club to generate increased and more localised competition.
- BaseballSoftball UK (BSUK) identifies Manchester to be of strategic significance and is keen to explore opportunities to develop a specialised softball/baseball facility in the City.
- BSUK identifies Manchester as of strategic importance nationally and has aspirations to both develop facilities and participation within the City. Hough End Playing Fields is identified as potentially suitable site of sufficient size from which to grow both Softball and Baseball participation. Following a review of existing sports, baseball and softball facilities have been incorporated into Hough End playing pitch layout plan and reconfiguration of playing fields. Final facility plans to be confirmed, subject to further consultation with statutory consultees and the local community.
- BSUK believes that potential development of new provision in Manchester should include a combo diamond (able to be used for both softball and baseball) and a softball diamond.
- It is also of the opinion that there is demand for a secure dedicated softball practice facility in Manchester. It believes that there is sufficient demand that any such facility would be well used throughout the week and at weekend and believes the South of the City would be the best area strategically to address current and future projected demand.
- BSUK has targeted 2022/23 financial year to bring forward facility proposal to address demand in South Manchester area.

Basketball (3v3)

- No previous assessment as was not included in 2017 PPS. There is a need to work with the NGB and Council Parks Service to understand the current supply and demand for 3v3 basketball in Manchester study area and boundaries. Basketball has therefore been added to the scope for assessment in 2021.

Golf

- No previous assessment as was not included in 2017 PPS. There is a need to work with the NGB and the Councils Parks Service to understand the current supply and demand for golf in Manchester study area and boundaries. Golf has therefore been added to the scope for assessment in 2021.

Gaelic Football

- Regular season demand for Gaelic sports is able to be accommodated by existing supply of pitches; however, there is a requirement for greater access to suitable accompanying ancillary facilities. However, the existing pitch supply is not to GAA design standards. Lancashire County Board highlights the key facility need for Gaelic sports to be a championship standard pitch on which representative fixtures are permitted to be played.
- GAA Lancashire County Board has identified Hough End Playing Fields as the priority site for development of County Standard Facilities. Hough End Playing Fields currently has two existing Gaelic Football Pitches located to the North of the Red Lion Brook, the second pitch is undersized by approximately 20%. The proposed reconfiguration provides both pitches at full size to Gaelic Sports Association design guidance.
- Hough End Pitch Layout Plans include the relocation of two Gaelic football pitches to be operated by Broughton Park Rugby Club alongside their existing pitch programme. GAA Lancashire Cricket Board and associated clubs have an ambition to create a strategic partnership with Broughton Park Rugby Club to provide a winter / summer programme serviced from Broughton Park Club House.

Lacrosse

- Manchester Waconians is the only lacrosse club in the City, whilst both universities and Withington Girls School also play. Current demand is able to be catered for by existing provision, including access for English Lacrosse representative squads.
- The Federation of International Lacrosse (FIL) selected English Lacrosse to host the 2018 FIL Men's World Championship, which intends for this to be held in Manchester in 2018. Venue options are being explored which will include a requirement for access to a number of AGPs or 3G pitches over the course of the event.

American Football

- Manchester Titans American Football Club is seeking to identify facilities including the option to relocate back to Manchester from Salford. The Club requires access to both grass and 3G provision to accommodate training and match play.

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**Manchester City Council
Report for Information**

Report to: Communities and Equalities Scrutiny Committee - 20 July 2021

Subject: Recycling in Leisure Centres

Report of: Strategic Director (Neighbourhoods)

Summary

The purpose of this report is to provide an overview of recycling rates for Council owned leisure centres and to highlight the progress made through the pandemic from February 2020 (pre-pandemic) to May 2021. The report highlights the progress that has been made in generating a sustainable waste and recycling structure to achieve zero waste to landfill and increase recycling in all the leisure centres. This is one of the objectives set out in MCR Active's Leisure Facilities Sustainability Strategy 2020-2025 in response to the Council's priorities for waste.

Recommendations

Members of the committee are invited to consider and comment on the information in this report.

Wards Affected: All

Environmental Impact Assessment - the impact of the issues addressed in this report on achieving the zero-carbon target for the city
By reducing the large number of waste created at the leisure centres from going to landfill and being recycled, this will assist the city in becoming more sustainable and renewable.

Our Manchester Strategy outcomes	Summary of how this report aligns to the OMS
A thriving and sustainable city: supporting a diverse and distinctive economy that creates jobs and opportunities	
A highly skilled city: world class and home grown talent sustaining the city's economic success	
A progressive and equitable city: making a positive contribution by unlocking the potential of our communities	Providing leisure services which contribute positively to a establishing a sustainable waste and recycling culture can assist in unlocking the potential of our communities.

A liveable and low carbon city: a destination of choice to live, visit, work	Low levels of waste going to landfill and high levels of waste being recycled at the leisure centres in the city will make them more sustainable and will ultimately assist in Manchester achieving zero-carbon targets.
A connected city: world class infrastructure and connectivity to drive growth	

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Background documents (available for public inspection): None

1.0 Introduction

- 1.1 This report provides an overview of recycling rates for Council owned leisure centres, which are managed under contractual arrangements by MCR Active. The report highlights the progress that has been made through the pandemic from February 2020 (pre pandemic) to May 2021 in generating a sustainable waste and recycling structure to achieve zero waste to landfill and increase recycling in all the leisure centres.
- 1.2 Manchester City Council has established MCR Active as a not-for-profit organisation to oversee the delivery of the Council's Sport and Leisure Strategy. This includes taking responsibility for driving participation in sport and physical activity across Manchester and inspiring and encouraging everyone to lead a more active and healthier lifestyle.
- 1.3 Amongst other things, MCR Active is responsible for the contract management of 21 Council owned facilities, which are operated by GLL, a not-for-profit charitable social enterprise, as part of a unique collection of community and elite facilities along with National Centres of Excellence for sport performance.
- 1.4 Additionally, there are other contractual arrangements in place across the city, most notably at Wythenshawe Forum, which is operated by SLM under the leadership team at the Wythenshawe Forum Trust. There are also further non contractual arrangements in place for a range of other leisure facilities across the city with external providers, this is part of as a broader property/ lease agreement, but their contribution is not routinely monitored or captured in this report.

2.0 Background

- 2.1 As part of the commitments to the Council, MCR Active have developed a Leisure Facilities Sustainability Strategy, which follows the 15 actions set out in the Manchester Climate Change Plan (MCCP). Five key objectives have been identified for MCR Active, as follows:
- Objective 1: Decarbonise our Buildings.
 - Objective 2: Efficient and Effective Supply Chain.
 - Objective 3: Influencing and Educating our Partners.
 - Objective 4: Create a Sustainable Waste and Recycling structure.
 - Objective 5: Create Sustainable Travel Plans.
- 2.2 The strategy sets out how the Council leisure operators will create a sustainable waste & recycling structure, which includes using a 'Waste Hierarchy' to support the MCCP strategy on sustainable waste management 'Buy less, Buy better, Buy local, Repair or Recycle.'
- Prevention – using less materials, keep products longer.
 - Re-Use – Repair, refurbishment
 - Recycle – waste reused.

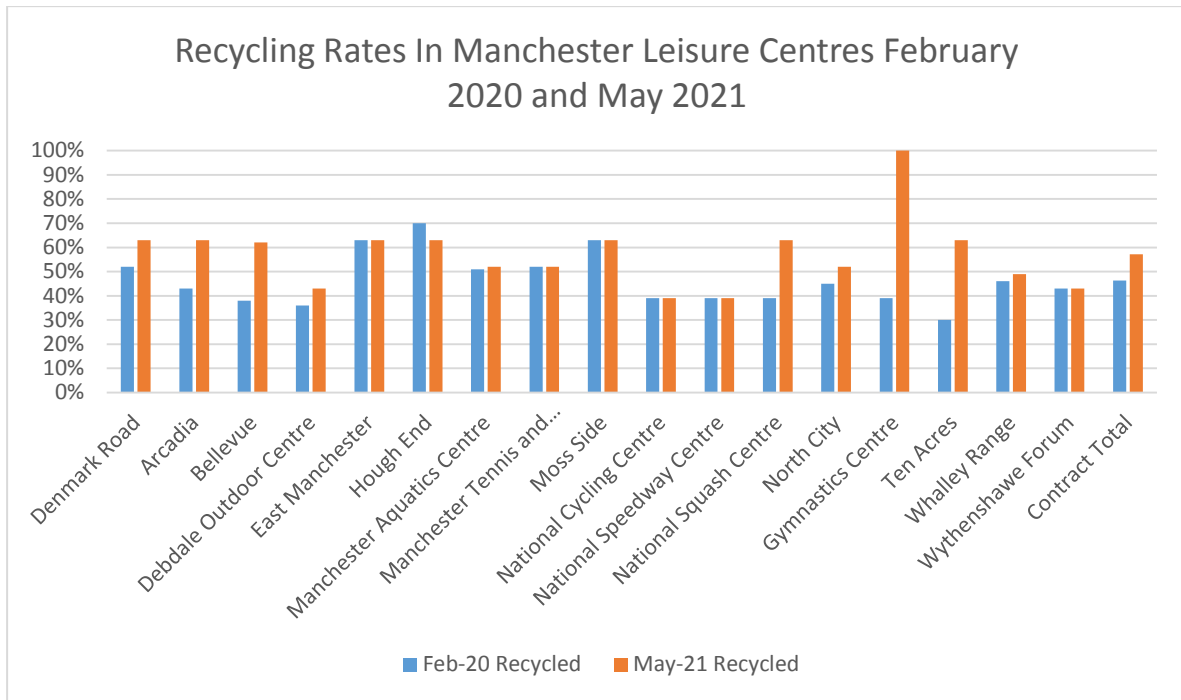
- Other Recovery – burnable waste/energy recovery
- Disposal – landfill

2.3 MCR Active have established quarterly monitoring reviews and are working alongside GLL and SLM, to analyse the levels of waste produced to determine the increase in the amounts being recycled each year and are ultimately working towards achieving zero waste going to landfill. The quarterly reviews focus on monitoring progress against the following objectives, which were established at the commencement of the contracts in 2018:

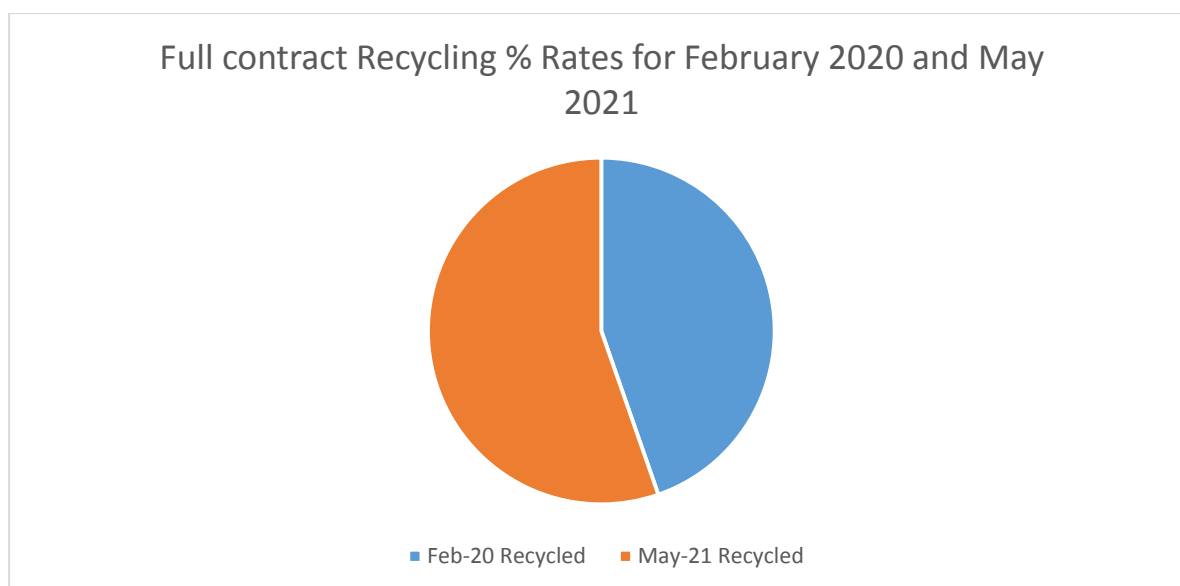
- Compliance with legal and statutory obligations.
- Work undertaken waste contractors to achieve a target of 'Zero Waste to Landfill' by 2020.
- Work with the waste management contractor to increase recycling rates to 50% by 2020.
- Change business practices or processes to minimise waste.
- Promote awareness to staff and customers through consultation and participation.
- Development of Waste Management Plans incorporated into Green Action Plans.
- Implementation of the waste hierarchy in providing suitable waste management options.
- Establish staff training programme on waste management linking to Waste and Recycling Strategy.
- Ensure the same level of commitment is demonstrated from strategic partners, particularly regarding subcontracted delivery of catering and vending.

3.0 Recycling Rates

3.1 Both leisure operators utilise Bagnall and Morris (B and M) to collect the centres waste and recycling (GLL utilise Grundon who sub contract it to Bagnall and Morris). B and M produce an environmental report each month which shows the breakdown of the waste by type, and how it is disposed of. The report shows the proportion of waste which has been recycled, as well as a waste-to-energy facility (Refuse Derived Fuel or RDF from non-recyclable general waste). Below is a graph which shows the recycled waste collected from each centre for February 2020 (pre pandemic) and May 2021.



- 3.2 When analysing the data, Denmark Road, Arcadia, Belle Vue, Debdale Outdoor Centre, Manchester Aquatics Centre, the National Squash Centre, Northcity, Regional Gymnastics Centre and Ten Acres have all increased the number of recycled materials being collected from their facilities from February 2020 compared to May 2021, which highlights good progress.
- 3.3 East Manchester, Manchester Tennis and Football Centre, Moss Side, National Cycling Centre, National Speedway Centre and Wythenshawe Forum all saw their recycling rates remain largely static, and only Hough End Leisure Centre has seen a small decrease in the number of recycled materials being removed from the centre, however it is worth noting that Hough End does have one of the highest percentage rates of recycling of all the centres in the portfolio.
- 3.4 As a whole, the full contract has seen an increase in the average recycling rates from 46% in February 2020 to 57% in May 2021, this is set out in the graph below. This is incredibly positive, notably, the Regional Gymnastics Centre managed to move to 100% recycled waste collected with no waste at all going to landfill.



4.0 Plan for the 2021/22

- 4.1 MCR Active will continue to monitor the operators on waste & recycling rates and has established stretched targets for the operators for 2021/22. The target is 60% for the current year.
- 4.2 The operators will carry on receiving and analysing the monthly environmental reports from Bagnall and Morris and Grundon and ensuring that the centres are working towards reducing the amount of waste going to landfill long term with the long term vision for 100% recyclable waste being collected from the centres as outlined in the MCR Active's Leisure Facilities Sustainability Strategy 2020-2025.
- 4.3 The operators will work towards implementing the sustainable waste and recycling structure looking at diverting from landfill by prevention, re-using, recycling and RDF.
- 4.4 The operators will continue to work with suppliers who are committed to supporting the MCCP and work in sustainable ways. GLL committed to source local contractors to ensure minimal travel to and from Manchester (Three already in place including food and beverage, localised maintenance agreements, grounds maintenance).
- 4.5 The operators have committed to increasing staff, partners stakeholder & customers awareness around recycling by sharing the Facilities Environmental Plans and delivering engagement events on Sustainability. All GLL General Managers and Partnership team completed the MCC carbon reduction training programme in quarter one and individual centre commitments were established following this, each centre now has an Environmental Champion.
- 4.6 GLL are working towards zero single plastics across catering by the end of quarter two 2021. Working in partnership with England Squash and PSA they

have delivered the first 'single use plastics' free event at the National Squash Centre.

- 4.7 GLL have set staff working group who will responsible for review the Energy & Environmental Plans at the end of each year and setting targets for the following year.
- 4.8 MCR Active have set up a Leisure Sustainability board which will include wider representation from leisure operators delivering community services form Council assets such as Broadway Leisure Centre. This Board will ensure the aims set out in the Indoor Leisure Sustainability Action Pan are delivered for 2021/22 and seek to ensure those organisations who do not have contractual obligations are playing their full part in increasing recycling levels.

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**Manchester City Council
Report for Information**

Report to: Communities and Equalities Scrutiny Committee – 20 July 2021

Subject: Manchester UNESCO City of Literature - Progress Report

Report of: Strategic Director (Neighbourhoods)

Summary

This report details the progress with Manchester UNESCO City of Literature - following the designation awarded in 2017 an independent organisation was established in 2019. The vision for Manchester City of Literature is for Manchester to be an innovative, distinctive, equitable, globally connected city of reading and writing, where diverse voices are celebrated, creative talent and industries are nurtured and where literary activity changes lives. This report shows the progress the organisation has made towards the vision, how it has unified the city's literary sector to strengthen programmes and events that support reading for pleasure, literacy and social capital. It also shows how the charity has leveraged additional funds for the city and created new festivals and activity to benefit residents.

Recommendations

Members are asked to consider and comment on the information in the report, noting the progress of Manchester UNESCO City of Literature, and the achievements it has made towards its objectives in just over a year of existence as an organisation.

Wards Affected: All

Environmental Impact Assessment - the impact of the issues addressed in this report on achieving the zero-carbon target for the city
None

Our Manchester Strategy outcomes	Summary of how this report aligns to the OMS
A thriving and sustainable city: supporting a diverse and distinctive economy that creates jobs and opportunities	Manchester City of Literature's core values were informed by the Our Manchester strategy and shaped by the whole partnership. The network includes publishers, libraries and community organisations, which will benefit from the work and increase employment opportunities to the city.
A highly skilled city: world class and home grown talent sustaining the city's economic success	Manchester City of Literature's core values were informed by the Our Manchester strategy and shaped by the whole partnership. One of the agreed values is:

	<ul style="list-style-type: none"> • Transformative – developing skills, nurturing creative talent and transforming lives.
A progressive and equitable city: making a positive contribution by unlocking the potential of our communities	<p>Manchester City of Literature’s core values were informed by the Our Manchester strategy and shaped by the whole partnership. The agreed values are:</p> <ul style="list-style-type: none"> • Distinctive – creating distinctive cultural experiences inspired by Manchester’s unique, radical character and rich cultural heritage whilst looking to the future. • Inclusive – celebrating the rich diversity of voices in the city, building on the strengths of Manchester’s people and widening participation in literary activity. • Transformative – developing skills, nurturing creative talent and transforming lives. • Connected – linking and supporting literary activity and enabling collective advocacy for Manchester’s literary community and international collaborations. • World-leading – a beacon for high quality, culturally democratic, truly diverse literary activity.
A liveable and low carbon city: a destination of choice to live, visit, work	<p>Manchester City of Literature’s core values were informed by the Our Manchester strategy and shaped by the whole partnership. The agreed values are:</p> <ul style="list-style-type: none"> • Distinctive – creating distinctive cultural experiences inspired by Manchester’s unique, radical character and rich cultural heritage whilst looking to the future. • Inclusive – celebrating the rich diversity of voices in the city, building on the strengths of Manchester’s people and widening participation in literary activity.
A connected city: world class infrastructure and connectivity to drive growth	<p>Manchester is part of the UNESCO Creative Cities Network connecting the city to 245 other Creative Cities globally who share practice in learning in using culture and creativity to deliver sustainable development.</p>

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Background documents (available for public inspection): None

1.0 Introduction

- 1.1 Manchester UNESCO City of Literature: following the award of the designation in 2017 work was undertaken to develop the governance and partnership model to manage the designation. Following this an independent organisation was established in 2019. It is funded equally by Manchester City Council, the University of Manchester and Manchester Metropolitan University. It has a Board of ten Trustees and an executive staff team of three (two FTEs).
- 1.2 The vision for Manchester City of Literature is for Manchester to be an innovative, distinctive, equitable, globally connected city of reading and writing, where diverse voices are celebrated, creative talent and industries are nurtured and where literary activity changes lives.
- 1.3 Manchester City of Literature's core values were informed by the Our Manchester strategy and shaped by the whole partnership. The agreed values are:
- Distinctive – creating distinctive cultural experiences inspired by Manchester's unique, radical character and rich cultural heritage whilst looking to the future.
 - Inclusive – celebrating the rich diversity of voices in the city, building on the strengths of Manchester's people and widening participation in literary activity.
 - Transformative – developing skills, nurturing creative talent and transforming lives.
 - Connected – linking and supporting literary activity and enabling collective advocacy for Manchester's literary community and international collaborations.
 - World-leading – a beacon for high quality, culturally democratic, truly diverse literary activity.

2.0 Background

2.1 Manchester City of Literature: a partnership network

- 2.2 Manchester City of Literature brings together the City Council, the two universities and over thirty literary organisations: independent and commercial publishers, specialist writing agencies, spoken word promoters, literature festivals, public and independent libraries, specialist writing agencies to work collaboratively to deliver this vision.
- 2.3 Partners include the Ahmed Iqbal Ullah RACE Centre, the International Anthony Burgess Foundation, Carcanet, Central Library, Centre for New Writing, Chetham's Library, Commonword, Comma Press, Creative Manchester, Dead Ink Books, Dostoyevsky Wannabe, Elizabeth Gaskell's House, Flapjack Press, Fly On The Wall Press, Hachette Children's Group, Harper North, John Rylands Library, Manchester Children's Book Festival, Manchester Libraries, Manchester Literature Festival, Manchester Poetry Library, Manchester University Press, Manchester Writing School, Manchester

Muslim Writers, Pariah Press, Poets & Players, Read Manchester, Ripples of Hope, Saraband Press, The Portico Library, Working Class Movement Library and Young Identity. The strength of the partnership network and the City of Literature's co-ordinating role is demonstrated on the website - <https://www.manchestercityofliterature.com/>

2.4 The roles of the City of Literature include leading a network of partner organisations, advocacy, unlocking funding opportunities, engaging with residents and communities and co-ordinating partnership events and initiatives.

2.5 Funding

2.6 Manchester City Council supports Manchester City of Literature to manage the UNESCO designation via a three-year grant of £50K per annum. This investment unlocks a further £100K per annum from the two universities. Manchester City of Literature became a charity in May 2020. In just its first fully operational financial year (2020-21), Manchester City of Literature secured an additional £90K+ of investment into the city's literary sector from Arts Council England and the British Council.

2.7 Responding to the Pandemic

2.8 In March 2020 the Manchester City of Literature Executive team of three had only been in post for a matter of weeks. In response to the pandemic and to lockdown, the executive team created a large-scale project to support Manchester's literature scene called A City Connects.

2.9 In response to the need identified by partners, in April 2020 the team created the A City Connects website to support any and all activity from the partnership network as it moved online. From its launch to the retirement of the site in December 2020, there were over 150 events listed from publishers, spoken word nights, book launches, readings and more. In that time, more than 4000 visitors used the site as a way to find out how to stay connected with the world of literature in Manchester from home.

2.10 Key events were hosted on there too, including:

- Manchester City of Literature co-produced spoken word night Our City Speaks in partnership with Contact Theatre, Young Identity and United We Stream engaged residents in lockdown. It also raised funds to support Manchester's night-time economy. There were 59,000 views of this high quality, creative event within 24 hours.
- For South Asian Heritage Month 2020 across July and August seven writers of South Asian heritage were interviewed on their writing and created a reading list of their favourites to accompany the celebrations.
- In November 2020 the first Manchester Book Fair was launched to support book sales direct from independent publishers, featuring 12 Manchester publishers sharing their insider knowledge and insight into the best reads and recommendations.

- Beyond the website, Manchester City of Literature delivered targeted interventions to support communities in lockdown and freelance writers facing a dramatic loss of income. These included:
 - Creative writing workshops for vulnerable adults in partnership with The Men's Room by writer and therapist Jane Bradley.
 - Workshops on resilience with writer and coach Shamshad Khan for female writers of South Asian Heritage impacted by the pandemic.
 - Commissions for three creative writing activity packs by writers Nicole May, James Varney and Cheryl Martin for younger and older residents.
 - Connectedness Through Comics commissioned local artist Ian Bobb to create a comic strip in partnership with young people at 42nd Street to enable them and other young people to discuss the effects of the pandemic. The same comic strip was shared with young people in Nanjing City of Literature to show how we are all connected in our feelings of isolation during this time.

2.11 To learn from the twenty creative writing projects that were delivered during the first phase of the pandemic by partners, Manchester City of Literature commissioned an independent evaluator to interview project leads for these programmes to understand better the impact of creative writing on wellbeing. This led to a workshop for partners on the benefits and practicalities of shared evaluation including documenting methodologies and approaches.

2.12 Project Activity supporting literacy and reading for pleasure

2.13 Manchester City of Literature brings its partners together to deliver key calendar events and projects that support reading for pleasure and literacy, that develop soft-skills and social capital, and contribute to community cohesion, multiculturalism, multilingualism and civic pride. The work of Manchester City of Literature brings extra funding into the city for these initiatives and its work leads to a better event than would otherwise be possible – in terms of profile, quality and quantity of events.

2.14 International Mother Language Day

2.14.1 2021 was the fifth consecutive year that Manchester has celebrated this UNESCO calendar event which occurs every year on 21st February. IMLD is a celebration of the nearly 200 languages spoken in Manchester and of the cultural diversity that is one of the city's strengths. The events involve libraries, cultural venues, community groups, universities, schools, poets and writers.

2.14.2 2021 saw Manchester's biggest celebrations yet, despite the pandemic. Between 16 and 28 February, over 18 films and online events took place celebrating language diversity. Community groups that took part included The Sebene Project (who celebrate Congolese culture), the Polish Saturday School and Language and Culture of Bangladesh who all created films to share with other communities. Activity was hosted on Manchester City of Literature's website and YouTube channel and on partner's websites. One example of partner work was that Manchester Libraries held a full day of videos showcased on the Manchester

Libraries Facebook site. In February, visits to Manchester City of Literature's website increased by 140% - and 85% of these users were new visitors. The press campaign to promote IMLD 2021 led to 51 pieces of coverage across radio, print and online media with a potential reach of over 8 million people.

2.15 Festival of Libraries

2.15.1 Manchester is known as 'the library city' because of the number of unique libraries in its city centre. Launching an annual libraries festival was a key aspiration of the bid to become a City of Literature. The inaugural Festival of Libraries ran between 9 and 13 June this year and celebrated the city-region's public, heritage and specialist libraries. Its aim was to change the traditional public perception of libraries and to attract new and lapsed users of libraries especially those with lower levels of cultural engagement. The event was supported by Arts Council England, via the National Lottery funded Project Grants programme.

2.15.2 The Greater Manchester wide programme brought together over 80 events, 50 artists and local communities to celebrate the library network's contributions to wellbeing, culture and creativity, digital and information and, of course, reading. In addition to some high quality engaging online events, the festival also featured the return of face-to-face events in many of the participating libraries. This included a vibrant family Sunday Funday at Central Library on 13th June. Evaluation of this successful event is currently taking place and will be available in August 2021. The Festival of Libraries will be an annual event within Manchester's festival calendar.

2.16 Community Champions

2.16.1 This programme works with communities in Manchester who are not currently accessing literature, to engage with literature in a way that suits them. These are communities where educational attainment is low, and there are few extra-curricular programmes for literature, and residents are unlikely to be engaging with reading for pleasure. The reasons for this are thought to be:

- Where literature programmes have taken place, they may have been 'parachuted in' with relatively little involvement from local people to design programmes 'in their terms';
- People in these communities may not see themselves reflected in the literary activity and literature they see;
- There are high levels of inequality and deprivation in these communities.

2.16.2 Manchester City of Literature has designed the Community Champions programme, drawing on participatory arts practice and examples from other parts of the cultural sector including The Agency (Battersea Arts Centre, Contact Theatre and other partners). In 2021, the first year of the programme, there will be three Champions working in Rusholme, in Harpurhey/Moston and in Longsight. The communities engaged include the Pentecostal faith community, carers, families and South Asian women. The Champions will act as a bridge between these communities and literature in its broadest sense

and will seek to co-design programmes with communities that are sustainable and community owned. The programme has evaluation built-in which will inform future strategies for roll-out to other neighbourhoods and to support fundraising.

2.17 Write Manchester

2.17.1 Write Manchester is a programme from Manchester City of Literature and partners to encourage residents of all ages to engage in creative writing. This is to support confidence and well-being, to help develop literacy, to create writing that reflects on identity and location and for those keen to continue their writing it will signpost people to regular groups, short courses and development opportunities. The programme will celebrate and value the creativity of local people and build grassroots engagement with literature in any genre, style or format.

2.17.2 Over time Write Manchester will be build a network of writers, teachers, librarians, and volunteers city-wide to champion writing competitions with schools, businesses, and community groups, pairing adults and under-18 participants, encouraging intergenerational, intercultural cohesion.

2.17.3 In autumn 2021, we will launch the ‘Year of Writing Calendar’ in partnership with the University of Manchester and Manchester Metropolitan University. This will be the first phase of Write Manchester and will platform searchable resources for teachers, home educators, families and young people from across the literary and culture sector. The two universities and Manchester City of Literature will implement a distribution and engagement strategy, using extensive Widening Participation and Schools Outreach networks to ensure effective and joined up communication across the city in conjunction with Read Manchester and Manchester Cultural Education Partnership.

2.18 The future

2.19 Manchester City of Literature aims to continue the great progress it has made in just over a year in existence to help nurture, advocate for and engage people with the literature network in Manchester. It will continue to seek to bring funding into the city, help to increase engagement with culture and the recovery of the city and support partners with their work.

3.0 Recommendations

3.1 Members are asked to consider and comment on the information in the report, noting the progress of Manchester UNESCO City of Literature, and the progress it has made towards its objectives in less than two years of existence as an organisation.

Appendix 1. Examples of publicity material for City of Literature events, activities and festivals

Introducing Manchester City of Literature video (8 minutes): [INTRODUCING: Manchester City of Literature](#)



International Mother Language Day

Manchester City of Literature
manchestercityofliterature.com

আন্তর্জাতিক
মাতৃভাষা
দিবস

International
Mother Language Day
2021

اليوم الدولي للغة الأم

Dzień
Językowy
Międzynarodowej
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MANCHESTER
A UNESCO City
of Literature

MANCHESTER
CITY COUNCIL

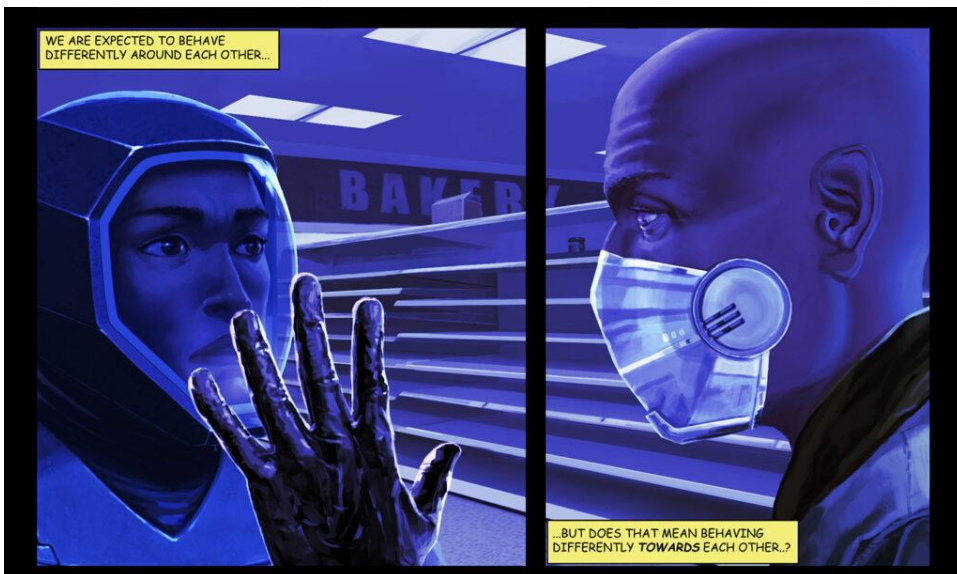
Manchester Metropolitan
University

MANCHESTER
1824
The University of Manchester

#MCRIMLD21
16-28th February 2021



Connectedness Through Comics Youth Project



Festival of Libraries June 2021



Meet the Librarian: Maxine Goulding, Manchester Libraries



**Manchester City Council
Report for Information**

Report to: Communities and Equalities Scrutiny Committee – 20 July 2021

Subject: Read Manchester - Progress Report

Report of: Strategic Director (Neighbourhoods)

Summary

This report details the progress with Read Manchester since it was launched in 2016, managed within the library service in partnership with Education, and the National Literacy Trust. It shows how by developing the love of ‘reading for pleasure’, Read Manchester contributes to tackling low literacy levels in the city. It shows how initiatives such as book gifting have continued to maintain residents’ access to reading, during the pandemic. Read Manchester will be more important than ever over the next 12 months with the Year of the Child.

Recommendations

Members are asked to consider and comment on the information in the report, noting the progress of Read Manchester and the impact it has on reading in Manchester’s residents, particularly children.

Wards Affected: All

Environmental Impact Assessment - the impact of the issues addressed in this report on achieving the zero-carbon target for the city
None

Our Manchester Strategy outcomes	Summary of how this report aligns to the OMS
A thriving and sustainable city: supporting a diverse and distinctive economy that creates jobs and opportunities	
A highly skilled city: world class and home grown talent sustaining the city’s economic success	Read Manchester aims to improve the literacy levels of Manchester’s residents, particularly children and young people. Literacy is a key life-skill which is a significant factor in people’s quality of life

A progressive and equitable city: making a positive contribution by unlocking the potential of our communities	Read Manchester aims to improve the literacy levels of Manchester's residents, particularly children and young people. Literacy is a key life-skill which is a significant factor in people's quality of life
A liveable and low carbon city: a destination of choice to live, visit, work	
A connected city: world class infrastructure and connectivity to drive growth	

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Background documents (available for public inspection):

None

1.0 Introduction

Read Manchester promotes reading for pleasure in Manchester, focussing mostly on children and families. It has been funded by the Council since 2016. It is managed jointly by the Library Service and Education. We are a National Literacy Trust Hub. Read Manchester has held many successful initiatives over the past few years and impacted greatly upon residents of Manchester. This is detailed in this report.

2.0 Background

- 2.1 The Read Manchester approach is a response to the strong body of national research that links deprivation with low literacy skills. Read Manchester is a partnership between Manchester City Council and The National Literacy Trust (NLT). It was launched in April 2016 to embed culture change by engaging the whole community around a focus of literacy. The campaign is led by MCC staff from Libraries who work with partners including Sure Start Children's Centres, Schools, businesses, Manchester Adult Education Service (MAES), and Health Partners. The Board is chaired by the Director of Education with senior representation from Libraries, NLT, MAES, Manchester City of Literature and Population Health. There is also a Steering Group that represents the broad partnership of organisations supporting the campaign.
- 2.2 In 2017, NLT carried out an analysis with Experian to reveal the wards nationally with the highest potential for literacy issues. Several wards in Manchester were identified in the top 10% of wards nationally that most need Literacy support. The Board agreed to focus on Wythenshawe as a priority for its place-based approach to improving literacy. All wards continue to be part of the wider campaign work and programmes.
- 2.3 Read Manchester commissioned the NLT to conduct a survey to gather baseline information on the enjoyment of reading and reading behaviours and attitudes of children and young people aged 8 - 18. Compared with their peers nationally fewer children and young people in Manchester enjoy reading and think positively about reading. The survey also highlighted that the gap is wider with specific groups including boys, 11-14 year olds and pupils receiving free school meals. The findings identified that only 38.7% of the sample (5,256) read daily outside of school and 32.8% reported that they only read when they have to.
- 2.4 To raise literacy standards, approaches need to be adopted to engage families and local communities. Read Manchester was designed to support the delivery of this broader approach, underpinned by key factors that include
- a. A positive home learning environment
 - b. A focus on reading for pleasure
 - c. A local, place-based approach
 - d. A partnership model

2.5 The pandemic has increased literacy needs of residents in the city, with the most deprived being disproportionately affected, as they are most at risk of lacking access to reading. Read Manchester has a central role in combatting this and the subsequent recovery of the city.

2.6 Read Manchester's activity is designed to tackle needs of residents

2.6.1 **Children from the poorest families start school with language and vocabulary skills that are 19 months behind their peers.**

Our work to ensure that the poorest children in Manchester start school with language and vocabulary skills on par with their peers:

- The campaign (2016-21) gifted a total of 133,136 free Bookstart packs to families with children under five, providing them with advice and resources to improve their home learning environment and help support their child's language learning at home. The following were gifted:
 - 39,354 Baby Packs, which include information for parents on the importance of early language development and communication.
 - 42,245 Treasure Packs have been gifted to three and four-year-olds in nurseries
 - 37,307 Time to Read Packs have been gifted to schools for all children in reception class
 - 14,230 Bookstart Corner packs to families through Sure Start Children's Centres
- Read Manchester is supporting the Dolly Parton Imagination Library book gifting programme to expand in the city and is represented on the Trustee Board
- The National Literacy Trust's Early Words Together programme, which helps parents support their child's language development at home, has been delivered in 6 Sure Start Children's Centres and the approach is now embedded in the Stay, Play and Learn sessions.
- Encouraging Library membership has been embedded as a core offer from Sure Start Children's Centres.
- All Sure Start Children's Centres have joined Bookstart Corner from BookTrust, creating a dedicated book corner in each Centre.
- Hungry Little Minds campaign from the National Literacy Trust has worked in partnership with Read Manchester to support parents to Chat, Play and Read and has developed a family Walk and Talk Trail in Platt Fields Park.

2.6.2 **1 in 4 (25%) children leave primary school in England unable to read well; rising to 2 in 5 in disadvantaged children (40%)**

Our work to ensure that all 11-year-olds in Manchester leave primary school able to read well:

- 29,668 Manchester children took part in the Summer Reading Challenge (2017-2020 inclusive). Over 90% of these were primary aged. To complete the challenge, children aged between 4-11 signed up at their local library to read any six library books during the summer holidays. The challenge motivated children in Manchester to read over 160,000 library books during this period.
- In 2021 we are part of a national pilot with The Reading Agency which increases links between schools and the Summer Reading Challenge. As part of this, 40 Manchester schools have agreed to join all their pupils to the challenge and the library. 16,000 pupils received full library membership, a library card and the summer reading challenge resources. We will be looking to learn from this pilot and increase links with schools further in 2022.
- Working in partnership with World Book Day UK, 10 award-winning authors performed as part of the Share a Story Live national events in 2019 and 2020. Nearly 3,000 children from over 30 primary schools were entertained and inspired by the authors, attracting both TV and press coverage.
- Meeting an author can make a real difference to a child's engagement with books and reading - 69% of children attending the Share a Story event said they were inspired to 'read more' as a result.
- Between April 2018 and March 2021, 27,342 children and young people have met an author / illustrator / poet either in-person or virtually.
- This academic year to date, 17,156 children have attended virtual library class visits and 414 have attended in-person class visits. This number will grow significantly when the figures for Empathy Week and the Summer Reading Challenge engagement are added.
- A network of 13 Read Manchester Primary School Champions shares best practice and promotes reading for pleasure to stakeholders and local networks.

2.6.3 Young people who enjoy reading are five times as likely to read above the expected level for their age compared to those who don't enjoy reading. Young adults in Manchester enjoy reading less than their peers nationally.

Our work to ensure that young people in Manchester develop an enjoyment of reading:

- As Learning Partner for Bee in the City 2018, we worked with 30,000 children in 61 schools, community / youth groups and libraries to decorate 131 medium bees and display them in cultural venues as part of a bee trail around the city.
- We worked with 10,000 pupils in 35 local primary schools and 10 public libraries in 2017 to paint and decorate 58 BookBenches in the theme of children's favourite books, which were then placed around the city on a special trail.
- We worked with reading charity, Read for Good to bring a city-wide Readathon to Manchester in 2019. The Readathon encouraged schools to sign up to two weeks of reading activity. Schools could decide

whether or not to raise funds for their school and local hospital libraries. Over 100 schools took part with participation from 36,667 children and young people. £10,000 was raised and a second Readathon was planned for June 2020 (cancelled due to the pandemic).

- In 2020 we launched The Reading Map, in partnership with Transport for Greater Manchester, based on the Metrolink map. The map, aimed at children aged 8-11, encourages children to read books from different lines by a wide variety of authors. Every child in Years 5 and 6 (14,463) in Manchester primary schools received a free copy of the map See Appendix 2.
- Connecting Stories is an Arts Council Funded programme delivered by the National Literacy Trust and Read Manchester to promote reading for enjoyment. The Connecting Stories programme (2021) has engaged with 103 schools, reached an audience of 9,480 children and young people through author events and gifted 820 books to date.
- Little Big Book Club - part of a pilot with 5 primary schools and 25 families with children in Year 3 to test an approach to family reading groups
- Reading Well for Children collections of 33 books (1,980 in total) will be gifted to 60 primary schools in July-September 2021. These books support children with their mental wellbeing and will be added to classrooms and school libraries.

2.6.4 England has the lowest teenage literacy rate in the OECD. This contributes to wage inequality later in their lives.

What we did to prepare young people in Manchester for the workplace:

- We bought 19 Shelf Help collections of 34 books (646 books) for 16 high school libraries and 3 public libraries with additional resources and promotional material. These collections support young people with their mental health and wellbeing.
- An additional 60 Shelf Help collections (2040 books) have been secured in 2021 by Read Manchester to gift to secondary schools and youth/community groups
- We gave 220 secondary school students the communication skills to prepare them for the world of work through our Words for Work programme.
- Words for Work: Women in Leadership (in partnership with Lancôme), was delivered to 200 young women, supported by 8 business volunteers.
- Manchester was prioritised as an area for Words that Count from the National Literacy Trust. This aims to improve the financial literacy of young people as evidence shows that children and young people who have good reading skills are four times as likely to have good financial skills.
- As a response to the pandemic, we delivered six online author sessions promoting mental wellbeing, resilience and self-confidence for young people. 'SUMO Guy' inspirational speaker Paul McGee delivered online sessions for 4 high schools to 313 pupils. 150 copies of his book Yesss! were gifted between these schools.

- To highlight the issues facing refugees and asylum seekers and in recognition of the power of stories to develop empathy and understanding, we collaborated with Manchester Children's Book Festival (MMU) on a *Boy, Everywhere* programme in 2021. 650 pupils from 6 secondary schools attended virtual author sessions with A.M. Dassu. In addition, 300 books were gifted to schools as class sets and a learning resource was developed to encourage discussion on the topic.

2.6.5 Children who own a book are three times more likely to read above the level for their age than those that don't

Our work to promote book ownership in Manchester:

- Read Manchester has gifted over 100,000 books through our programmes and community work, targeting the 1 in 8 disadvantaged children who don't own a book.
- Since the pandemic started, gifting books has become even more important as access to reading material was more limited with libraries closing following national guidance.
- We have therefore increased our book gifting initiatives. We have sought free books from publishers and distributed them across the city to those most in need, and most at risk of not having access to reading.
- In total during the pandemic, we have distributed over 60,000 books and magazines through a variety of partners including foodbanks, community grocers, mental health organisations, Early Years partners and schools. We have expanded our community links through the book gifting programme by partnering with over 70 local community organisations.
- In July 2020, we launched the Bee Ready Bee a Reader Transition Read project, gifting a free copy of *The Kid Who Came from Space* by Ross Welford to over 7000 year 6 pupils in Manchester primary schools. This was supported financially by various business and community sponsors. The project aims were to encourage children to read over the summer while giving them shared reading experience amongst peers to help gain confidence during the transition to secondary school after a disrupted final year in primary school. Along with their free book, every child received an enrichment pack with activity ideas linked to the book's narrative.
- Building on the success of the inaugural transition read, Read Manchester's Big Read launched in 2021 with a CPD event attended by over 100 teachers from primary and secondary schools. Over 7500 books were gifted to all Year 6 pupils with the supporting enrichment activity booklet.
- 3,000 books were gifted to the Baby Box sensory project to support babies born during lockdown.
- 1,260 books have been gifted to 126 Private, Voluntary and Independent Early Years settings to supplement their small book collections.
- 400 books have been gifted to 200 Looked After Children by working in partnership with the MCC LAC team.

2.6.6 A recent OECD report found that 7.1 million adults in England have very poor literacy skills. Studies show that adults with low literacy levels feel like they lack influence in public decisions.

Our work to promote adult literacy in Manchester:

- Take 10 campaign strand as a call to action for all ages to read for 10 minutes. Promoting the benefits of reading for mental wellbeing. The recent Take 10 activity in May engaged 57,749 participants in the city (all ages) from 48 schools, businesses and Early Years settings.
- We launched the Manchester Reading Ahead challenge, which was completed by 2,000 adults. The challenge was delivered in partnership with organisations including Talk English, Manchester Adult Education Service, Wythenshawe Community Housing Group and Children's Centres. Manchester Libraries continues to deliver Reading Ahead.
- Over 5,000 Quick Read books were bought to support adults reading with low literacy levels and we have continued to secure books for adults through our book gifting programme.
- Engaging with a variety of partners, we developed a multilingual community project to create a unique poem – Made in Manchester. Original entries in 63 different languages were selected from hundreds of entries written by Mancunians. 11 schools and community groups including MAES took part. An inspiring video was created with highlights of the poem being read by the different authors of the poem
- Working in partnership with MAES Family Learning team, a variety of events have been co-delivered to support parental engagement in reading and modelling reading behaviours for children. A Read Manchester story-telling course for parents is now part of the adult learning offer.
- We have supported Read Easy Wythenshawe, a volunteer-run organisation that supports adults to read

2.6.7 Studies show that libraries are essential community resources, which promote literacy for all ages, strengthen social capital and promote social mixing amongst its users.

Our work to engage communities in literacy through libraries in Manchester:

- As part of the campaign (up to March 2021), 170,000 Manchester pupils attended educational sessions held in public libraries or virtually. These featured fun and interactive activities that encourage children to read for enjoyment.
- During summers 2017-19, 26,301 children and adults attended 844 activity sessions in Manchester libraries.
- During summers 2017-19, a total of 134,720 books were read for the Summer Reading Challenge.
- Read and Feed initiative - in 2017-2019, Read and Feed sessions were held to help combat holiday hunger and promote the Summer Reading Challenge (one library in 2017, three in 2018 and four in 2019).

- Summer 2020, the Summer Reading Challenge was a digital offer only. The significant fall in engagement was felt by all Library Authorities, showing how important library staff and a comprehensive free summer activity offer are in supporting children to read.
- Evidence shows that the Challenge is an effective Covid recovery tool, encouraging reading for pleasure over the summer holidays, building reading skills and confidence, and helping to prevent the 'dip' in reading skills while children are out of school
- We are increasing links with schools for this year's Summer Reading Challenge, automatically enrolling 16,000 pupils, as mentioned above. We are hoping to expand this pilot, to make 2022's Summer Reading Challenge the biggest ever.

2.7 The future

2.8 Read Manchester aims to continue promoting reading for pleasure across the city. We will support the recovery of the city with an innovative range of initiatives and projects. We will continue to work with the National Literacy Trust, Libraries and community partners to develop our book gifting programmes, reading promotions and the Summer Reading Challenge. We will continue to focus on Wythenshawe in our place-based approach and will use the learning from this community focused work to develop initiatives in other areas of the city.


2.9 We will contribute significantly to Year of the Child, ensuring as many children and young people as possible in the city have access to reading and are inspired to become life-long readers.

3.0 Recommendations

3.1 Members are asked to consider and comment on the information in the report, noting the progress of Read Manchester and the impact it has on reading in Manchester's residents, particularly children.


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Appendix 1. Pictures from some of Read Manchester's activities.



Manchester

Take 10






Read for 10 minutes a day to relax, be inspired and feel good. Research shows that reading helps you to:

- Unwind and boost your mood
- Improve your memory and concentration
- Escape from the pressures of everyday life
- Connect with your feelings
- Improve your self-confidence.


So pick up a book today!

- Universal call to action across the city
- Shelf Help for teenagers via high school & public libraries
- Feeling Good collection for businesses (signposting to Reading Well in Libraries)
- Street banners for every school and nursery
- Launched on World Mental Health Day 2018 and used across several promotions




MANCHESTER CITY COUNCIL

in partnership with




R e a d M C R




Manchester

Linking with national partners - World Book Day 2019


- Flagship event – Share a Story with World Book Day UK
- Top children's authors – including Cressida Cowell and Tom Fletcher
- Iconic venue - under the wings of Concorde
- 700 children at the event, with additional author sessions
- Sponsorship to gift 3 books for every child
- Media coverage - reach of 6 million people in print and on TV with a value of £126,000





MANCHESTER CITY COUNCIL

in partnership with



R e a d M C R



Readathon and Drop Everything and Read



- MCR's first citywide sponsored read with charity, Read for Good
- 36,000 children in over 100 nurseries, schools & colleges
- Celebrity endorsement and author visits
- Linked to the Summer Reading Challenge
- £10,000 raised, although the reading is more important!



in partnership with



R e a d M C R



Drop Everything and Read



in partnership with



R e a d M C R



Access to books during the pandemic



- 60,000 books and magazines gifted since April 2020
- Books and magazines gifted via food banks and community organisations
 - 31,481 Books
 - 9,578 magazines
- The book *The Kid Who Came from Space* gifted to every child entering Year 6 in Manchester primary schools in 2020 and 2021 (14,853).



in partnership with



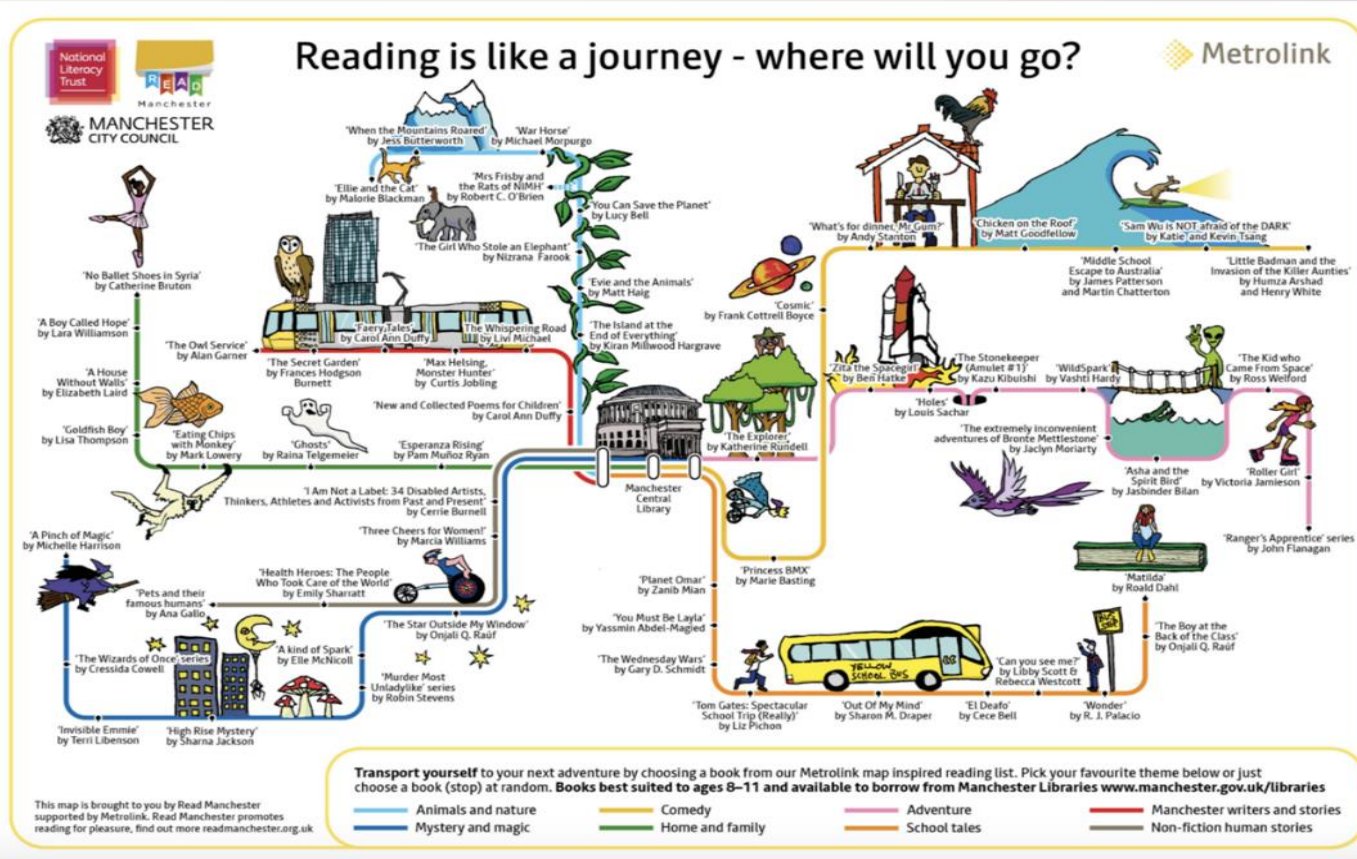
R e a d M C R

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Appendix 2: The Reading Map



Reading Map



in partnership with



ReadMCR

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**Manchester City Council
Report for Information**

Report to: Communities and Equalities Scrutiny Committee – 20 July 2021

Subject: Overview Report

Report of: Governance and Scrutiny Support Unit

Summary

This report provides the following information:

- Recommendations Monitor
- Key Decisions
- Items for Information
- Work Programme

Recommendation

The Committee is invited to discuss the information provided and agree any changes to the work programme that are necessary.

Contact Officer:

Name: Rachel McKeon
Position: Scrutiny Support Officer
Telephone: 0161 234 4997
Email: rachel.mckeon@manchester.gov.uk

Background documents (available for public inspection):

None

1. Monitoring Previous Recommendations

This section of the report lists recommendations made by the Committee and responses to them indicating whether the recommendation will be implemented and, if it will be, how this will be done.

Date	Item	Recommendation	Action	Contact Officer
8 October 2020	CESC/20/38 Update on Work with the Voluntary, Community and Social Enterprise (VCSE) Sector During COVID-19	To request information on the financial support that has been given during the pandemic by the Council and external funders, broken down by equality strands, as well as information on any gaps in provision.	A response to this recommendation has been requested and will be circulated to Members.	Mark Duncan, Strategic Lead (Resources and Programmes)
11 March 2021	CESC/21/15 Residents and Communities Recovery Situation Report Summary	Request that information on how many families the new families hostel will accommodate and how long families will stay at the hostel be circulated to all Members of the Committee.	A response to this recommendation has been requested and will be circulated to Members.	Fiona Worrall, Strategic Director (Neighbourhoods)

2. Key Decisions

The Council is required to publish details of key decisions that will be taken at least 28 days before the decision is due to be taken. Details of key decisions that are due to be taken are published on a monthly basis in the Register of Key Decisions.

A key decision, as defined in the Council's Constitution is an executive decision, which is likely:

- To result in the Council incurring expenditure which is, or the making of savings which are, significant having regard to the Council's budget for the service or function to which the decision relates, or
- To be significant in terms of its effects on communities living or working in an area comprising two or more wards in the area of the city.

The Council Constitution defines 'significant' as being expenditure or savings (including the loss of income or capital receipts) in excess of £500k, providing that is not more than 10% of the gross operating expenditure for any budget heading in the in the Council's Revenue Budget Book, and subject to other defined exceptions.

An extract of the most recent Register of Key Decisions, published on **12 July 2021** containing details of the decisions under the Committee's remit is included below. This is to keep members informed of what decisions are being taken and, where appropriate, include in the work programme of the Committee.

Register of Key Decisions:

Subject / Decision	Decision Maker	Decision Due Date	Consultation	Background documents	Officer Contact
<p>National Taekwondo Centre 2018/10/19A</p> <p>Enter into a 39 year lease with Sport Taekwondo UK Ltd for areas within the building.</p>	Chief Executive	Not before 1st Nov 2018		Briefing Note and Heads of Terms	Richard Cohen r.cohen@manchester.gov.uk
<p>Financial approval of MCR Active Contract 2021/22 (2021/01/28A)</p> <p>Financial approval of third year of MCR Active Contract for period 1April 2021 to 31 March 2022.</p>	City Treasurer (Deputy Chief Executive)	Not before 1st Mar 2021		Report to Deputy Chief Executive and City Treasurer	Yvonne O'Malley, Commercial Lead; Neighborhoods yvonne.o'malley@manchester.gov.uk
<p>Chorlton Library Refurbishment (2021/02/17C)</p> <p>The approval of capital expenditure for the refurbishment of Chorlton Library (Libraries Renewal Programme)</p>	City Treasurer (Deputy Chief Executive)	Not before 18th Mar 2021		Checkpoint 4 Business Case	Neil MacInnes n.macinnes@manchester.gov.uk

<p>Galleries Collection Housing Improvements (21/05/25)</p> <p>The approval of capital expenditure for the refurbishment of collection housing at Queens Park and Manchester Art Gallery.</p>	<p>City Treasurer (Deputy Chief Executive)</p>	<p>Not before 25th Jun 2021</p>		<p>Checkpoint 4 Business Case</p>	<p>Neil MacInnes n.macinnes@manchester.gov.uk</p>
<p>Refurbishment of libraries (2021/06/10C)</p> <p>To agree additional capital expenditure for refurbishment and refresh of library premises across the city.</p>	<p>City Treasurer (Deputy Chief Executive)</p>	<p>Not before 10th Jul 2021</p>		<p>Checkpoint 4 Business Case</p>	<p>Neil MacInnes n.macinnes@manchester.gov.uk</p>
<p>Extra Care - Russell Road LGBT Project 2019/03/01H</p> <p>The approval of capital expenditure on the City's Extra Care Programme to develop new build extra care units which will be in the ownership of MCC.</p>	<p>City Treasurer (Deputy Chief Executive)</p>	<p>Not before 1st Mar 2019</p>		<p>Checkpoint 4 Business Case</p>	<p>Steve Sheen s.sheen@manchester.gov.uk</p>
<p>Framework Agreement for the Provision of Temporary Accommodation for People with No Recourse to Public Funds (2021/02/03B)</p> <p>The appointment of providers to provide Temporary Accommodation for People with No Recourse to Public Funds</p>	<p>Executive Director of Adult Social Services</p>	<p>Not before 1st Apr 2021</p>		<p>Report and Recommendation</p>	<p>Mike Worsley mike.worsley@manchester.gov.uk</p>

**Communities and Equalities Scrutiny Committee
Work Programme – July 2021**

Tuesday 20 July 2021, 10.00 am (Report deadline Thursday 8 July 2021)				
Item	Purpose	Executive Member	Strategic Director/ Lead Officer	Comments
Homelessness	To receive a presentation which provides an overview of Homelessness including key priorities for the future.	Councillor Rahman	Mohamed Hussein	
Playing Pitch Strategy	To receive an update on the Playing Pitch Strategy.	Councillor Akbar	Fiona Worrall/Neil Fairlamb	
Waste and Recycling in Leisure Centres	To receive a report on waste and recycling in leisure centres.	Councillor Akbar	Fiona Worrall/Neil Fairlamb	
UNESCO City of Literature and Read MCR	To receive a report on the UNESCO City of Literature and Read MCR.	Councillor Akbar	Fiona Worrall/Neil MacInnes	
Overview Report	The monthly report includes the recommendations monitor, relevant key decisions, the Committee's work programme and any items for information.	-	Rachel McKeon	

Tuesday 7 September 2021, 10.00 am (Report deadline Wednesday 25 August 2021) **Please note earlier deadline due to the bank holiday**				
Item	Purpose	Executive Member	Strategic Director/ Lead Officer	Comments
Equalities – Race and Ethnicity	To take a deep dive look at race and ethnicity.	Councillor Rahman	Fiona Ledden/James Binks	September

Histories, Stories and Voices in Manchester's Public Realm	To receive a report on the review of how the city's historical and current day diversity is reflected in the city's public realm.	Councillor Rahman	Fiona Worrall/Neil MacInnes	September
Domestic Violence and Abuse	To receive a report on Domestic Violence and Abuse, including the Domestic Violence and Abuse Strategy.	Councillor Midgley	Fiona Worrall/ Sam Stabler/ Delia Edwards	September See January 2021 minutes Executive report
Overview Report	.	-	Rachel McKeon	

Items To Be Scheduled				
Item	Purpose	Executive Member	Strategic Director/ Lead Officer	Comments
HMICFRS Victim Services Inspection Update	To receive a follow-up report in approximately six months' time.	Councillor Akbar	Fiona Worrall	October (TBC) See March 2021 minutes Invite Chief Superintendent Paul Savill, GMP
Community Safety Partnership	To include the new policing and crime plan, following the appointment of GMP's new Chief Constable.	Councillor Akbar	Fiona Worrall/ Sam Stabler	October (TBC)
Sport and Leisure Strategy Update	To include a deep dive on leisure recovery.	Councillor Akbar	Fiona Worrall/Neil Fairlamb	October (TBC)
Equalities - Age	To take a deep dive look at age.	Councillor Rahman	Fiona Ledden/James Binks	November (TBC)
Equalities - Disability	To take a deep dive look at disability.	Councillor Rahman	Fiona Ledden/James Binks	November (TBC)

Communities of Identity draft report	To receive the Communities of Identity draft report.	Councillor Rahman	Fiona Ledden/James Binks	November (TBC)
Annual Compliance Report	To receive the Annual Compliance Report.	Councillor Akbar	Fiona Worrall	December (TBC – full meeting)
Prevent and Radequal	To receive a report on Prevent and Radequal.	Councillor Akbar Councillor Rahman	Fiona Worrall/ Sam Stabler	
Community Cohesion Strategy	To receive a report on the Community Cohesion Strategy,	Councillor Rahman	Fiona Worrall/ Sam Stabler	
Highways Crimes	To receive a report on highways crimes.	Councillor Akbar	Fiona Worrall	
Support for People Leaving Prison	To include information on changes to probation services, how ex-prisoners are re-integrated into society and links with homelessness.	Councillor Akbar Councillor Rahman	Fiona Worrall/ Sam Stabler/ Mohamed Hussein	

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